Full Category I and Abbreviated Category I Proposal Transmittal Sheet

Submit proposals to: Office of Academic Programs, Assessment, and Accreditation,
500 Kerr Administration Building – Oregon State University

For Instructions, see http://oregonstate.edu/admin/aa/apaa/academic-programs/curriculum/category-1-proposals. Please attach Executive Summary, Proposal, Library Evaluation (performed by the Library), Accessibility Form, Letters of Support (External to OSU), Liaison Correspondence (Internal to OSU), Faculty Curriculum Vitae, and Budget Sheets, as appropriate.

Check One:

**Full Proposal (Category I)**
[Category I Final Approval: Oregon State Board of Higher Education]

- [ ] New degree program
- [ ] Major (substantive) change in existing program

**Abbreviated Proposal (Abbreviated Category I)**
[Abbreviated Category I Final Approval: OSU Provost]

- Rename of an academic program or unit
- Establishment of a new college, school, department or program
- Reorganization – moving responsibility for an academic program from one unit to another
- Merging or splitting an academic unit
- Termination of an academic program or unit
- Suspension or reactivation of an academic program or unit
- New certificate program or academic unit

For proposals to establish a new center or institute, contact the Research Office (541-737-3467)

For requests to offer existing certificate and degree programs at new locations, use the Memorandum of Understanding (MOU) form available at http://oregonstate.edu/admin/aa/apaa/academic-programs/curriculum/mou-process

Title of Proposal: Ph.D., M.S., M.Eng. in Robotics

Effective Date: SPRING 2014

School/Department/Program: Mechanical, Industrial & Man. Eng.

College: Engineering

I certify that the above proposal has been reviewed by the appropriate Department, School, and College Committees. I approve this proposal.

___ Sign (Department Chair/Head; Director)  8/28/13  ___ Sign (Dean of College)  8/29/13

___ Print (Department Chair/Head; Director)  ___ Print (Dean of College)
Proposal for MS, MEng, PhD Graduate Degrees in Robotics

Executive Summary

The College of Engineering proposes to establish a new multi-disciplinary graduate program in Robotics. This program will offer MEng, MS and PhD degrees. A graduate minor in Robotics will be also offered. The proposed degrees will provide an integrated program that will embrace the multi-disciplinary nature of robotics. The program will include core areas of concentration from different disciplines: actuation, locomotion, manipulation, dynamics, control (Mechanical Engineering); sensors, vision, motors (Electrical Engineering); artificial intelligence, human robot interactions (Computer Science).

The Robotics program will directly support the three signature areas of distinction in OSU's strategic plan. It will support: (i) sustainable ecosystems (robotic monitoring of oceans and forests, as well as maintenance robots for renewable energy systems); (ii) human health and wellness (robotic surgery, prosthetics, exoskeletons, and assistive robots for the elderly and disabled); and (iii) economic growth (robots for new markets such as self-driving cars and exploration, as well as advanced manufacturing).

The evidence of need is shown by the continued demand for our graduate students who specialize in robotics. In addition, recent analysis shows robotics to be one of the fastest growing fields in the United States. For example, sale of robotics for manufacturing grew by 44% in 2011, the number of surgeries performed by robots grew by 40% (with a 80% decrease in post-surgery complications); and service robots grew by 30%. OSU already has a strong presence in robotics (sixteen core faculty spread across two schools in the College of Engineering) and is well positioned to deliver a quality graduate program in Robotics.
New Graduate Degree Program Proposal: Ph.D., M.S., and M.Eng. in Robotics

College of Engineering
School of Mechanical, Industrial and Manufacturing Engineering

August 2013
Proposed Effective Term: Fall Term 2014 (201403)

CPS Tracking #: 87438

Institution: Oregon State University
College/School: College of Engineering, School of Mechanical, Industrial and Manufacturing Engineering
Department/Program: Graduate Program in Robotics

1. Program Description
   a. Proposed Classification of Instructional Programs (CIP) number: 14.4201

CIP #: 14.4201
Title: Mechatronics, Robotics and Automation Engineering
A program that prepares individuals to apply mathematical and scientific principles to the design, development and operational evaluation of computer controlled electro-mechanical systems and products with embedded electronics, sensors, and actuators; and which includes, but is not limited to, automata, robots and automation systems. Includes instruction in mechanical engineering, electronic and electrical engineering, computer and software engineering, and control engineering.
b. Brief overview (1-2 paragraphs) of the proposed program, including its disciplinary foundations and connections; program objectives; programmatic focus; degree, certificate, minor, and concentrations offered.

The field of robotics has grown tremendously in the last decade as new research has demonstrated its relevance and impact to fields as diverse as manufacturing, planetary exploration, medicine, healthcare, military, and consumer products. We have reached a turning point where this technology is moving from the purview of a handful of specialists (Mars rovers) to the general public (robotic car, household robots, elderly care, and unmanned search and rescue).

![Image showing six magazine covers from the last year, dedicated to robots.](image)

This picture shows six magazine covers from the last year alone, dedicated to robots. What's remarkable here is not that there are so many covers for robotics but that only one of them is dedicated to a traditional robotics concept (robots for space exploration). The other covers show the intent of robots to penetrate every day life, from music to the workplace, while also introducing new societal issues such as dialogs with robots, and the social implication of humans interacting with robots.

A graduate program in Robotics is needed to complement the existing MEng, MS, PhD programs in Mechanical Engineering, and Electrical Engineering and Computer Science. Currently, students interested in Robotics must choose one of these disciplines and take courses from the other disciplines to complete their degree.
program. Though this approach has been acceptable up to now, it does not capture the truly multi-disciplinary nature of robotics.

The proposed degrees will provide an integrated program that will embrace the multi-disciplinary nature of robotics. The program will be directed towards advanced studies related to robotics and include core areas of concentration from each of the disciplines: actuation, locomotion, manipulation, dynamics, control (Mechanical Engineering); sensors, vision, motors (Electrical Engineering); artificial intelligence, human robot interactions (Computer Science).

The academic home of the new degrees will be the School of Mechanical, Industrial and Manufacturing Engineering (MIME) at Oregon State University (OSU). Other programs on campus will be able to offer graduate minors in Robotics.

**PhD, MS, MENG in Robotics (CIP # 14.4201)**

- CPS #: 87438
- Degree Types:
  - Master of Science (MS)
  - Master of Engineering (MEng)
  - Doctor of Philosophy (PhD)
- Program Type: Graduate
- Academic Home: School of Mechanical, Industrial, Manufacturing Engineering
- Areas of Concentration:
  - Legged locomotion
  - Mobile Robots
  - Multi-robot coordination
  - Autonomous Robots
  - Manipulation
  - Assistive Robots
  - Human Robot Interaction
- Graduate Minor: Robotics
- Course Designator: ROB, ME, CS, ECE
- Credit hours: MS/MEng = 45 (minimum); PhD = 108 (minimum)
- Delivery Mode and Location: On-Campus/OSU-Main
- Admission Requirements: BS; 3.0 GPA; GRE; Transcripts; Letters of recommendation (3); Personal Statement
- Enrollment Limitations: None
- Accreditation: None
- Proposed Effective Date: Fall Term 2014

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c. *Course of study – proposed curriculum, including course numbers, titles, and credit hours.*
Students enrolled in the PhD degree will complete a total of 108 graduate credits, including at least 45 credits of graduate, non-blanket numbered coursework and at least 36 credits of dissertation. Students enrolled in the MS degree will complete a total of 45 graduate credits. The MS thesis option will require at least 30 credits of graduate level coursework and 12 thesis credits. The remaining credits can come from coursework or seminar credits. The MS project option will require 39 hours of coursework and 6 project credits. Students enrolled in the MEng degree will complete a total of 45 graduate credits.

Unless otherwise specified, students will conform to the rules and regulations (e.g., qualifying exam timing, structure) of the academic home (MIME).

The coursework for all degrees in Robotics (including minors) will consist of at least 15 credits of core courses, selected from the following list:

**ENGR 521: Applied Robotics (4)**
*ME 531: Linear Multivariable Control Systems I (4)*
*ME 532: Linear Multivariable Control Systems II (4)*
*ME 533: Nonlinear Dynamic Analysis (4)*
*ME 536: Actuator Dynamics (4)*
*ME 537: Learning-Based Control (4)*
*ME 538: Autonomous Agents and Multi-agent Systems (4)*

Cat II proposal in planning/progress (Have been/will be offered as ME 539: Selected Topics)

*ME 551: Biomechanisms (4)* (Taught as ME 539 in Winter 2013)
*ME 554: Geometric Mechanics (4)* (Taught as ME 539 in Spring 2013)
*ME 557: Programming Mobile Robots (4)* (Taught as ME 539 in Fall 2012)
*ME 558: Intelligent Mobile Robotics (4)* (Offered as ME 539 in Winter 2014)

*CS 515: Algorithms and Data Structures (4)*
*CS 531: Artificial Intelligence (4)*
*CS 532: Advanced Artificial Intelligence (4)*
*CS 533: Intelligent Agents and Decision Making (4)*
*CS 534: Machine Learning (4)*
*CS 536: Probabilistic Graphical Models (4)*
*CS 556: Computer Vision (4)*
*ECE 550: Linear Systems (4)*

Courses in **bold** will use the new ROB designator. Others will be cross-listed as appropriate.
For a PhD, MS or MEng in robotics, the remaining course credits can come from either courses in this list or other courses relevant to the program of study as approved by the students' thesis committee. The completion of 15 credits from this list will satisfy the minor requirements in Robotics.

d. Manner in which the program will be delivered, including program location (if offered outside of the main campus), course scheduling, and the use of technology (for both on-campus and off-campus delivery).

The program will be delivered on-campus through classroom and laboratory formats. There are no plans for off-campus delivery at present.

e. Ways in which the program will seek to assure quality, access, and diversity.

The program will continue to recruit students nationally and internationally. Currently, about 60-70 students apply to the Mechanical Engineering program with the intent to specialize in Robotics. About half the applications are from international students and currently only a small fraction is from women.

Underrepresented students will be encouraged to apply for admission in all recruiting materials and all efforts are made to provide financial aid to all qualified underrepresented students. In particular, we intend to emphasize the applications of robotics to health care (prosthetics, exoskeletons, rehab, elderly assistance) as well as humanitarian engineering (disaster recovery, minesweeping), which are topics that have been shown to have broader appeal to underrepresented groups.

The program will be reviewed by the Graduate School five years after initial approval, and every 10 years thereafter, in a manner consistent with the Guidelines for the Review of Graduate Programs published by the OSU Graduate Council.

f. Anticipated fall term headcount and FTE enrollment over each of the next five years.

The number of graduate students in the Mechanical Engineering Program who specialize in Robotics is 20-30, with about half of them being in the PhD program. Both sets of numbers will rise as recent faculty hires (four robotics hires in the last two years, doubling the size of the MIME robotics group) establish and grow their research labs.
g. **Expected degrees/certificates produced over the next five years.**

MS program: 5-8 per year  
MEng program: 1-3 per year  
PhD program: 2-3 per year  

Over the first five years, we expect to graduate at least 10 PhD students and 30 MS/MEng students.

h. **Characteristics of students to be served (resident/nonresident/international; traditional/nontraditional; full-time/part-time; etc.)**

The students to be served are primarily expected to be full-time, traditional students. The program has traditionally had a small number of part-time students who are working in the Corvallis area. We expect that the student population will be about 50% US and 50% international.

i. **Adequacy and quality of faculty delivering the program.**

The Mechanical Engineering program presently has eight faculty directly engaged in research in robotics. These eight faculty teach all the ENGR/ME graduate courses listed in 1.c. All faculty have active research programs and advise graduate students in robotics. In addition, there are at least eight faculty in the School of Electrical Engineering and Computer Science who teach the CS and ECE courses listed in 1.c, and also have active research programs relevant to robotics.

Five of the faculty listed below (1.j) accounted for about $4 Million in expenditures in 2012, making them one of the most active groups within the College of Engineering. In addition, the faculty hold (or have recently held) critical positions in international conferences and editorial boards of international journals. The combined expertise of the sixteen faculty members (listed below) will allow the delivery of a unique and high quality robotics program.

j. **Faculty resources – full-time, part-time, adjunct.**

The faculty members currently in the School of Mechanical, Industrial and Manufacturing Engineering with an emphasis in robotics are:
Ravi Balasubramanian, Assistant Professor, MIME. PhD from Carnegie Mellon University. Robotic manipulation, robotic hands.

Belinda Batten, Professor, MIME. PhD from Clemson. Optimal Control, Unmanned aerial vehicles, marine energy.

Cindy Grimm, Research Associate Professor, MIME. PhD from Brown University. Computer graphics, human-computer interactions.

Ross Hatton, Assistant Professor, MIME. PhD from Carnegie Mellon University. Geometric mechanics, locomotion, snake robots.

Geoff Hollinger, Assistant Professor, MIME. PhD from Carnegie Mellon University. Field robotics, marine robotics, and motion planning.

Jonathan Hurst, Assistant Professor, MIME. PhD from Carnegie Mellon University. Legged robots, passive dynamics.

Bill Smart, Associate Professor, MIME. PhD from Brown University. Software architectures for robotics, mobile robots, human robot interactions.

Kagan Tumer, Professor, MIME. PhD from The University of Texas. Autonomous robots, multi-robot coordination, multiagent learning.

In addition, the following faculty in the School of Electrical Engineering and Computer Science teach courses or are active in research in topics directly related to Robotics:

Glencora Borradaile, Assistant Professor, EECS. PhD from Brown University. Algorithms, computational geometry, planar graph algorithms

Tom Dietterich, Professor, EECS. PhD from Stanford University. Machine learning, intelligent systems.

Alan Fern, Associate Professor, EECS. PhD from Purdue University. Artificial intelligence, automated planning/control

Xiaoli Fern, Associate Professor, EECS. PhD from Purdue University. Machine learning, data mining.

Raviv Raich, Associate Professor, EECS. PhD from Georgia Institute of Technology. Adaptive sensing/sampling, manifold learning.

Prasad Tadepalli, Professor, EECS. PhD from Rutgers University. Artificial intelligence, machine learning, automated planning.

Sinisa Todorovic, Assistant Professor, EECS, PhD from University of Florida. Computer vision, object recognition, video object segmentation.

Weng-Keen Wong, Associate Professor, EECS. PhD from Carnegie Mellon University. Machine learning, anomaly detection, human-in-the-loop learning.

k. Other staff.
Support staff (at least 0.5 FTE), funded by the School of MIME and/or the College of Engineering, will provide administrative support. Also, the program will partner with the School of Mechanical, Industrial and Manufacturing Engineering administration to accomplish necessary organizational functions such as curriculum delivery, recruitment and admission.

1. Facilities, library, and other resources.

Computer, teaching and research laboratories and faculty offices are presently located in Rogers, Covell, Graf and Dearborn Halls as well as the Kelley Engineering Center. Computer services are provided through the College of Engineering and include access to graduate-level software packages for analysis and design. Graduate students are provided offices in Rogers, Covell and Graf Halls as well as Kelley Engineering Center.

Library evaluation revealed that the current support was “marginally adequate” to support this program. Subscriptions to the journals listed in the library study will enhance the program. The additions of the “International Journal of Robotics Research” and “Robotics and Autonomous Systems” will be particularly useful.

m. Anticipated start date.

Fall 2014, or as soon as approval of this proposal.

2. Relationship to Mission and Goals

a. Manner in which the proposed program supports the institution’s mission and goals for access; student learning; research, and/or scholarly work; and service.

The robotics degrees will support OSU’s mission and goals through education, research and service by providing graduates with expertise in the design, control, programming and operation of robots. These degrees will provide access for national and international students as well as OSU’s mechanical engineering, manufacturing engineering, industrial engineering, electrical and computer engineering, and computer science students.

Robotics is a truly multi-disciplinary field that directly supports OSU’s commitment to a wide variety of fields that is impossible to capture within the confines of a traditional degree. Here is a list of disciplines that are relevant to robotics (grouped by the primary “home” of the relevant topics in the current degree structure):
• Traditional Core Robotics Fields:
  – Mechanical Engineering (actuators, locomotion, exoskeletons, prosthetics)
  – Electrical Engineering (Sensors, vision, motors)
  – Computer Science (artificial intelligence, human robot interactions)

• Fields that Directly Support or Benefit from Robotics:
  – Alternative Energy (robotic diagnostic/maintenance for wave energy buoys)
  – Biomedical Engineering (artificial muscles)
  – Medical care delivery (robotic surgery)
  – Healthcare (long term care for the elderly)
  – Oceanography (underwater communication, robots for sensing, repair)
  – Civil Engineering (traffic studies and impact of robotic cars on roadways)
  – Biology (mammal/insect/bird studies for locomotion)
  – Anthropology (use robots to animate/estimation locomotion of extinct species)
  – Exercise Science (gait studies for walking robots)
  – Nuclear Engineering (robots for maintenance, safety in harsh environments)
  – Game Theory (incentives for robots)

Currently, we address most of the topics in the first bullet by having students interested in robotics pursue ME, ECE or CS degrees. This approach works to a point, but does not allow OSU to showcase the unique strengths of robotics (the multi-disciplinary nature of the field) and does not provide an internationally visible platform to attract and retain the best students in the field. In addition, it does not allow the flexibility to naturally include topics in the second bullet in the students’ programs of study, nor does it provide a path forward to address the challenges of the future. The creation of the robotics degree will allow OSU to address the current needs and implications of the growing intersection of robotics and everyday life, while also positioning the University in a way to allow us to frame future questions within this program.

In addition, OSU is the current home of ROS (Robot Operating System). ROS serves the worldwide robotics community by supporting the development of new software for robotics and has over 100,000 users. The proposed graduate degrees are a new step in increasing OSU’s commitment to robotics, and cementing OSU’s impact and visibility in this growing field.

b. Connection of the proposed program to the institution’s strategic priorities and signature areas of focus.
The proposed robotics degrees contribute to all three signature areas of distinction in OSU’s strategic plan: Advancing the Science of Sustainable Earth Ecosystems; Improving Human Health and Wellness; and Promoting Economic Growth and Social Progress. Broadly, the robotics program will impact all three areas through new devices and new ways in which those devices and humans will interact:

- Robotics supports sustainable ecosystems by providing key technologies in different renewable energy devices. The contributions include advanced wave energy converters, and autonomous robots for maintenance of marine or wind energy devices. In addition, robotic monitoring devices for oceans and forests provide invaluable information about the health of our natural resources.

- Robotics supports human health and wellness through advances in robotic surgery, prosthetics, rehab technologies and exoskeleton research that are critical in improving the mobility of patients with disabilities. In addition, robots for assisting the elderly and disabled are becoming both more capable and more accepted, bringing the possibility of affordable in-house care for all who need it closer every day.

- Robotics supports economic growth by both opening new markets (new robots for exploration, education, hazardous environments) and by supporting established markets by improving the manufacturing processes (through automation and robotic manipulation of hazardous processes).

OSU and OUS strategic goals overlap in general and the addition of the robotics graduate degrees will support both. A strong robotics program that serves the manufacturing, healthcare and high tech industries industry in Oregon will provide significant economic benefits. (More supporting detail is provided in Section 4)

d. Manner in which the program meets broad statewide needs and enhances the state’s capacity to respond effectively to social, economic, and environmental challenges and opportunities.

Robotics is a growing field, and the proliferation of robots into our everyday lives (from iRobot Roomba vacuum cleaner robots to robotic lawn mowers to manufacturing robots to robotic cars to robotic assistants) is likely to be one of the key transformations of the 21st century. This technology will impact the economic and social structure of our society, and training our students in robotics is key to ensure that Oregon reaps the benefits of this transformation. Having graduates with advanced degrees in robotics will ensure that Oregon trains and retains a workforce ideally suited to these challenges and will provide leadership, expertise and innovation to keep Oregon at the forefront of these advances.
3. Accreditation

a. Accrediting body or professional society that has established standards in the area in which the program lies, if applicable.

There are no plans to accredit the graduate degrees in robotics.

b. Ability of the program to meet professional accreditation standards. If the program does not or cannot meet those standards, the proposal should identify the area(s) in which it is deficient and indicate steps needed to qualify the program for accreditation and date by which it would be expected to be fully accredited.

Not applicable.

c. If the proposed program is a graduate program in which the institution offers an undergraduate program, proposal should identify whether or not the undergraduate program is accredited and, if not, what would be required to qualify it for accreditation.

Not applicable.

d. If accreditation is a goal, the proposal should identify the steps being taken to achieve accreditation. If the program is not seeking accreditation, the proposal should indicate why it is not.

The program will need to satisfy standards applicable to all graduate programs at OSU, including undergoing a periodic review.

4. Need

a. Evidence of market demand.

Robotics is growing field and there is an explosion of applications in manufacturing, medical, service and military applications. Many technology leaders (including Bill Gates) have likened the current growth of robotics to the growth of the internet in the 80s. Here are specific numbers taken from “A Roadmap for Robotics – 2013” a document that highlights the need for and growth of robotics in the US and the world (available at: http://robotics-vo.us/sites/default/files/2013%20Robotics%20Roadmap-rs.pdf), for several key areas of robotics:
• **Manufacturing:** The sale of robotics for manufacturing grew by 44% in 2011. This is a remarkable figure considering that manufacturing accounts for 14% of US GDP, 11% of employment and a staggering 70% of exports.

• **Medical Robots:** The number of medical procedures performed by robots grew by 40% annually over the last few years. A study shows that use of robots can reduce complications in surgery by 80%.

• **Service Applications:** The annual growth in service robots is 30% (more than 6 million autonomous vacuum cleaners and 200,000 lawn movers have been sold worldwide).

In addition to these growth numbers, fields such as healthcare (over 11 million people with severe disabilities in the US who require personal assistants), space exploration (Spirit, Opportunity and Curiosity as well as earlier robots going back to Viking program in the 1970s) and defense (today, more than 50% of pilots entering the Air Force become operators of remotely piloted systems) are primed to become even larger markets for robotics.

Furthermore, there are multiple national programs to promote robotics. The National Science Foundation (NSF) started the National Robotics Initiative in 2012, one of the largest new initiatives in research. The Defense Advanced Research Projects Agency (DARPA) has continued to invest in robotics, including the autonomous Grand Challenge in 2006 to the current DARPA Robotics Challenge. The President’s Advanced manufacturing Partnership also specifically calls for robots in manufacturing: [http://www.whitehouse.gov/sites/default/files/microsites/ostp/amp_final_report_annex_1_technology_development_july_update.pdf](http://www.whitehouse.gov/sites/default/files/microsites/ostp/amp_final_report_annex_1_technology_development_july_update.pdf)

Finally, in addition to the economic drivers, there are significant pressures to educate and prepare researchers in this field. Only a handful of schools offer specific PhD programs in robotics (Carnegie Melon and Georgia Tech). As such last year there were over 442 applicants to the CMU robotics program, of whom, 40 were admitted). Offering this degree will not only serve a great need in the US, but also allow our graduates to be leaders and innovators in this field. (Our recent graduates in Mechanical Engineering with a robotics focus, for example, have gotten jobs at NASA and Meka Robotics, a leading robotics company.)

b. *If the program’s location is shared with another similar OUS program, proposal should provide externally validated evidence of need (e.g., surveys, focus groups, documented requests, occupational/employment statistics and forecasts).*

Not applicable.
c. **Manner in which the program would serve the need for improved educational attainment in the region and state.**

There is great demand for robotics in both Oregon and the Pacific Northwest. This need is growing with the recognition of robotics as either a key final product, or a key competitive advantage in many industries. Our graduates are well poised to fill positions in startup companies, large established companies, and governmental agencies. These Oregon companies include DW Fritz (hired recent graduate), Concept Systems, ESCO (has employees pursuing MS at OSU), Intel (hired recent graduate), and Korvis Automation (hired recent graduate).

d. **Manner in which the program would address the civic and cultural demands of citizenship.**

Graduate students with advanced degrees in robotics will be well positioned to make decisions related to technology and shape our state and national policy in the coming decades. Because robotics is a multidisciplinary topic, the students in the program will have different backgrounds (mechanical engineering, electrical engineering, physics, computer science, mathematics, ethics) and learn both to generate innovative solutions and to integrate diverse views before making decisions. In addition, some of the policies and decisions that impact our workforce (role of automation, job creation) will require leaders with a full grasp of the technical subtleties and the implications of those technologies. Graduates in robotics will be important contributors to such debates as society grapples with such complex social issues.

5. **Outcomes and Quality Assessment**

   a. **Expected learning outcomes of the program.**

The following table indicates what the College of Engineering has identified as “universal” **graduate learning outcomes**, which are assessed by specific mechanisms that are administered by the individual programs. The same set of outcomes is listed for the MS and PhD degree programs but, as should be self-evident, for the PhD degree there are significantly greater expectations. The MEng program has a more limited set of outcomes, which represents the coursework focus of that program.
**Ph.D. Outcomes**

<table>
<thead>
<tr>
<th>Outcome 1: Knowledge and Scholarship</th>
<th>MS Outcomes</th>
<th>Outcome 1: Knowledge and Scholarship</th>
<th>MEng Outcomes</th>
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<tbody>
<tr>
<td>The student will be able to identify and conduct original research, scholarship or creative endeavors.</td>
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<td>The student will be able to identify and conduct original research, scholarship or creative endeavors.</td>
<td>The student will be able to identify and conduct original research, scholarship or creative endeavors.</td>
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<th>Outcome 2: Communication</th>
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<td>The student will be able to effectively communicate in their field of study.</td>
<td>The student will be able to effectively communicate in their field of study.</td>
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<tr>
<th>Outcome 3: Critical Thinking and Problem Solving</th>
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<tr>
<td>Students will be able to think critically, creatively and solve problems in their field of study.</td>
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<td>Students will be able to think critically, creatively and solve problems in their field of study.</td>
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<th>Outcome 4: Ethical Conduct</th>
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<th>Outcome 3: Ethical Conduct</th>
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<tr>
<td>Students will be able to conduct research in an ethical and responsible manner and have a basic understanding of their ethical responsibilities as future scientists and/or engineers.</td>
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<td>Students will have a basic understanding of their ethical responsibilities as future scientists and/or engineers.</td>
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<th>Outcome 5: Professional Development</th>
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<tr>
<td>Students will be able to demonstrate attributes of professional development consistent with expectations within their field of study.</td>
<td>Students will be able to demonstrate attributes of professional development consistent with expectations within their field of study.</td>
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</tbody>
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b. **Methods by which the learning outcomes will be assessed and used to improve curriculum and instruction.**

The mapping guidelines for each degree as well how each learning outcome will be measured is presented in Appendix A.

The format and procedure for the PhD qualifying exam in Robotics is presented in Appendix B.
c. Program performance indicators, including prospects for success of program graduates (employment or graduate school) and consideration of licensure, if appropriate.

- Number of applicants, offers and acceptance rates
- Academic qualifications of applicants and accepted students
- Graduation rates
- Employment upon graduation
- Student satisfaction from exit interviews
- Survey information from employers

d. Nature and level of research and/or scholarly work expected of program faculty; indicators of success in those areas.

All faculty members who identify with the robotics graduate program are active in research including funded projects. For the twelve of the sixteen faculty listed in Section 1 who have been at Oregon State university for more than two years, the present research funding is about $5 million per year. We anticipate that number to exceed $6 million per year as the new faculty continue building their research programs. The scholarly publication rate for these faculty combined is about 30 refereed journal articles per year. Performance parameters continually collected by the College of Engineering include:

- Scholarly publications
- Participation in professional meetings, conferences and workshops
- External funding for research
- Number and magnitude of proposals written
- Number of PhD/MS students supervised
- Participation in professional societies, committees, boards, and commissions

These indicators are evaluated each year in the faculty member’s annual review.

6. Program Integration and Collaboration

a. Closely related programs in other OUS universities and Oregon private institutions.

No program in Oregon overlaps with the proposed program. The proposed interdisciplinary robotics program is unique.
b. *Ways in which the program complements other similar programs in other Oregon institutions and other related programs at this institution. Proposal should identify the potential for collaboration.*

There are engineering degrees at Portland State University, as well as Computer Science degrees at Portland State University and the University of Oregon that provide some of the topics in a robotics program. They can be considered complementary. For example, the Intelligent Robotics Laboratory (Prof. Marek Perkowski) in the Electrical and Computer Engineering Department at Portland State University would be a potential collaborator in this endeavor. In addition, this program would be complementary with research at the Oregon Health and Science University, particularly in robotics in medicine. Finally, the proposed Robotics program will provide opportunities to undergraduates (for example at the Oregon Institute of Technology) who aim to pursue a graduate degree in Robotics in Oregon.

c. *If applicable, proposal should state why this program may not be collaborating with existing similar programs.*

Not applicable.

d. *Potential impacts on other programs in the areas of budget, enrollment, faculty workload, and facilities use.*

No impact on existing programs is expected.

7. **Financial Sustainability** (attach the completed *Budget Outline*)

The budget outline and justification documents prepared by the College of Engineering business office are attached.
a. Business plan for the program that anticipates and provides for its long-term financial viability, addressing anticipated sources of funds, the ability to recruit and retain faculty, and plans for assuring adequate library support over the long term.

The support of these graduate degrees is part of the College of Engineering’s present budget and future strategic plan. No changes to present plans for financial viability, funding, and recruitment of faculty or library support are expected.

b. Plans for development and maintenance of unique resources (buildings, laboratories, technology) necessary to offer a quality program in this field.

The research programs associated with the proposed degree are currently located in Graf, Covell and Rogers Halls and are funded by MIME and the on-going research program, as well as located in the Kelley Engineering Center and funded by ongoing research in EECS. There are plans for the renovation of Graf Hall to host all robotics activity (research, education, student clubs), that would significantly enhance our current capabilities. These plans are enthusiastically supported by the leadership in the school of MIME and the COE, and fundraising efforts are ongoing. The University Planning committee has provided support for the program and the redevelopment plan (see Liaison letter from Jean Duffett).

c. Targeted student/faculty ratio (student FTE divided by faculty FTE).

The target ratio is to have approximately 5 graduate students per faculty, leading to a total graduate enrollment of about 40 students.

d. Resources to be devoted to student recruitment.

Present resources for student recruitment include the costs of promoting the program including creating and distributing marketing material (~$2,000), creating and maintaining an up-to-date webpage (~$2,000), and organizing a recruiting event in Feb/Mar each year (~$3,000). This will result in $7,000 of recurring cost, as well as $500 of start-up costs to cover “branding” material (posters, cards etc.).

8. External Review (if the proposed program is a graduate level program, follow the guidelines provided in External Review of new Graduate Level Academic Programs in addition to completing all of the above information)
The proposed external reviewers for this program include:

**Howie Choset**  
Professor, Robotics Institute  
Carnegie Mellon University  
choset@ri.cmu.edu  

**Gaurav S. Sukhatme**  
Professor and Chairman  
Department of Computer Science  
Director, Robotic Embedded Systems Lab  
University of Southern California  
gaurav@usc.edu  
[http://robotics.usc.edu/~gaurav/](http://robotics.usc.edu/~gaurav/)

**Peko Hosoi**  
Associate Professor, Mechanical Engineering,  
Massachusetts Institute of Technology  
peko@mit.edu  
[http://meche.mit.edu/people/?id=45](http://meche.mit.edu/people/?id=45)

**Reid Simmons**  
Associate Director for Education, Robotics Institute  
Carnegie Mellon University  
reids@cs.cmu.edu  

**Robert D. Howe**  
Abbott and James Lawrence Professor of Engineering  
School of Engineering and Applied Sciences  
Director, Biorobotics Laboratory  
Harvard University  
howe@seas.harvard.edu  
[http://www.seas.harvard.edu/directory/howe](http://www.seas.harvard.edu/directory/howe)
## Appendix A: Outcomes and Quality Assessment

### Mapping guidelines for the Ph.D. Degree in Robotics:

<table>
<thead>
<tr>
<th>Learning Outcomes: Graduate students in the PhD program will demonstrate</th>
<th>Outcome 1: Knowledge and Scholarship</th>
<th>Outcome 2: Communication</th>
<th>Outcome 3: Critical Thinking and Problem Solving</th>
<th>Outcome 4: Ethical Conduct</th>
<th>Outcome 5: Professional Development</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Activities and Evidence:</strong></td>
<td>Identify and conduct original research, scholarship or creative endeavors</td>
<td>Effectively communicate their field of study</td>
<td>Think critically, creatively and solve problems in their field of study</td>
<td>Conduct research in an ethical and responsible manner</td>
<td>Demonstrate attributes of professional development consistent with expectations within their field of study</td>
</tr>
<tr>
<td>1. Seminar Series</td>
<td></td>
<td>- Critically analyze ideas and data presented and discussed by others and participate in the peer review process</td>
<td></td>
<td>- Attend workshops or take online training on and responsible conduct of research and engineering</td>
<td>- Gain appreciation for membership in professional societies</td>
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<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td>- Participate in discussions on responsible conduct of research and engineering</td>
<td>- Attend scientific seminars across campus</td>
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<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>- Understand the importance of membership in professional societies</td>
</tr>
<tr>
<td>2. Plan of Study Coursework</td>
<td>Gain knowledge needed for conducting original research</td>
<td>Gain critical thinking and problem solving skills</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>3. Research credits</td>
<td>Earn a Satisfactory in at least 36 credits of ME 603 or ROB 603</td>
<td></td>
<td></td>
<td>Earn a Satisfactory in at least 36 credits of ME 603 or ROB 603</td>
<td></td>
</tr>
<tr>
<td>4. PhD Preliminary Exam – Written Component</td>
<td>Define and justify a set of original research objectives in a formal research proposal</td>
<td>Write and defend an original proposal</td>
<td>Define and defend a set of research methods and analyses that will achieve the research objectives</td>
<td>Define methods to achieve the research objectives in an ethical and responsible manner</td>
<td></td>
</tr>
<tr>
<td>5. PhD Preliminary Exam – Oral Component</td>
<td>Demonstrate sufficient knowledge of subject matter to become a PhD Candidate</td>
<td>Demonstrate ability to communicate knowledge and research through a written and oral preliminary exam</td>
<td>Demonstrate the ability to think clearly and solve problems through a written and oral preliminary exam</td>
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</tr>
<tr>
<td>6. Ph.D. Dissertation</td>
<td>Prepare a dissertation that meets expectations for original, independent research</td>
<td>Prepare a dissertation that demonstrates critical thinking and creativity</td>
<td>Prepare a dissertation based on ethical and responsible research</td>
<td></td>
<td></td>
</tr>
<tr>
<td>7. PhD Final Oral Exam</td>
<td>Present the research in a public seminar and defend the dissertation</td>
<td>Defend the dissertation research before the student’s Advisory Committee</td>
<td>Present the dissertation research in a public seminar and defend the dissertation research before the student’s Dissertation Committee</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

**Mapping guidelines for the M.S. Degree in Robotics:**

**Learning Outcomes:**

Graduate students in the PhD program will demonstrate →

**Activities and Evidence:**

<table>
<thead>
<tr>
<th>Outcome 1: Knowledge and Scholarship</th>
<th>Outcome 2: Communication</th>
<th>Outcome 3: Critical Thinking and Problem Solving</th>
<th>Outcome 4: Ethical Conduct</th>
<th>Outcome 5: Professional Development</th>
</tr>
</thead>
<tbody>
<tr>
<td>Identify and conduct original research, scholarship or creative endeavors</td>
<td>Effectively communicate their field of study</td>
<td>Think critically, creatively and solve problems in their field of study</td>
<td>Conduct research in an ethical and responsible manner</td>
<td>Demonstrate attributes of professional development consistent with expectations within their field of study</td>
</tr>
<tr>
<td>1. Seminar Series</td>
<td>- Critically analyze ideas and data presented and discussed by others and participate in the peer review process</td>
<td>- Attend workshops or take online training on and responsible conduct of research and engineering</td>
<td>- Gain appreciation for membership in professional societies</td>
<td></td>
</tr>
<tr>
<td>2. Plan of Study Coursework</td>
<td>Gain knowledge needed for conducting original research</td>
<td>Gain critical thinking and problem solving skills</td>
<td>- Attend scientific seminars across campus - Understand the importance of membership in professional societies</td>
<td></td>
</tr>
<tr>
<td>3. Research credits</td>
<td>Earn a Satisfactory in at least 6/12 credits of ME 506/503 or ROB 506/503</td>
<td></td>
<td>Earn a Satisfactory in at least 6/12 credits of ME 506/503 or ROB 506/503</td>
<td></td>
</tr>
<tr>
<td>4. MS Project or Thesis</td>
<td>Prepare a project report or thesis that meets expectations for original, independent research</td>
<td>Prepare a project report or thesis that demonstrates critical thinking and creativity</td>
<td>Prepare a project report or thesis based on ethical and responsible research</td>
<td></td>
</tr>
<tr>
<td>5. MS Final Oral Exam</td>
<td>Present the research project report or thesis in a public seminar (as required) and defend the research project report, thesis</td>
<td>Defend the research project report or thesis before the student’s Advisory Committee</td>
<td>Present the research project report or thesis in a public seminar and defend the body of work before the student’s Thesis Committee</td>
<td></td>
</tr>
</tbody>
</table>
Mapping guidelines for the M.Eng. Degree in Robotics:

<table>
<thead>
<tr>
<th>Learning Outcomes: Graduate students in the PhD program will demonstrate</th>
<th>Outcome 1: Knowledge and Scholarship</th>
<th>Outcome 2: Critical Thinking and Problem Solving</th>
<th>Outcome 3: Ethical Conduct</th>
</tr>
</thead>
<tbody>
<tr>
<td>Activities and Evidence:</td>
<td>Identify and conduct original research, scholarship or creative endeavors</td>
<td>Think critically, creatively and solve problems in their field of study</td>
<td>Understanding of their ethical responsibilities as future scientists and/or engineers</td>
</tr>
</tbody>
</table>

1. Seminar Series

- Critically analyze ideas and data presented and discussed by others and participate in the peer review process
- Attend workshops or take online training on and responsible conduct of research and engineering
- Participate in discussions on responsible conduct of research and engineering

2. Plan of Study Coursework

- Gain knowledge needed for mastery of the subject matter
- Gain critical thinking and problem solving skills

3. Project Course

- All MEng programs of study must include a course which includes an independent scholarly project

4. MEng Final Oral Exam

- Present the graduate program of study before the student’s MEng Committee
- Present the graduate program of study before the student’s MEng Committee
Appendix B: PhD Qualifying Examination in Robotics

The purpose of the PhD qualifying exam is to assess students’ research skills (their ability to analyze, interpret, and communicate fundamental scientific, mathematical, and engineering concepts) for the purpose of determining their aptitude for the PhD program. The examination also includes a diagnostic function to highlight potential weaknesses in the students’ background that can be addressed through additional coursework or independent study.

Exam Format

The qualifying examination for Robotics consists of three components:

1. A written research paper on a topic selected by the committee. This will generally consist of literature review with a discussion highlighting the interesting research directions in that topic. The committee will specify the format and length of the paper, which will be due one week prior to the scheduled oral examination.
2. A 30 minute oral presentation on the topic of the research paper.
3. A 30 minute questioning session on topics presented in the research paper, as well as topics identified by the committee as a result of evaluating the research paper. These topics will be communicated to the students at least three days prior to the oral examination.

The qualifying exam will be evaluated by the faculty in Robotics. At least four faculty members must be present at the examination.

Exam Scheduling

The qualifying exam will be conducted in the first three weeks of Winter term every year: The timeline for taking the qualifying exam is as follows:

- For students entering the program with an MS degree: No later than their second year in graduate school.
- For students entering the program with a BS degree: No later than their third year in graduate school.

Students who fail to meet this deadline will not be allowed to continue in the PhD program.

Students who fail the qualifying examination will be allowed to re-take it once within 60 days.

Students who fail the qualifying examination a second time will not be allowed to continue in the PhD program and may be re-directed toward an MS or MEng degree, if appropriate.
Summary of Support Letters:

We received support from the Industry Advisory Board members, Pacific Northwest researchers as well as prominent Robotics program directors across the nation (including the Director of the robotics institute at Carnegie Mellon University). Enclosed are a few quotes from the support letters. (Full letters are attached.)

Matt Mason, Professor, Computer Science and Robotics, Director, Robotics Institute, Carnegie Mellon University:

“I strongly support the creation of a new Robotics graduate program at Oregon State University.”

“The faculty at OSU has a well-established international reputation, particularly on topics such as legged locomotion, manipulation, marine robotics, multi-robot coordination, artificial intelligence and software architectures for robots. With the strong research focus and the diverse course offerings, they are well positioned to deliver a top robotics program.”

Michael Gennert, Professor, Computer Science and Computer & Electrical Engineering Departments, Director, Robotics Engineering Program, Worcester Polytechnic University:

“The proposed program addresses a critical need for multi-disciplinary engineers and scientists in robotics.”

“… no single discipline provides the breadth necessary for robotics, making it increasingly important to offer programs such as yours.”

“In industry, IEEE-US Today’s Engineer reported that the robotics industry will create 1,000,000 jobs in the next 5 years.”

“Not only does it have a core of well-established faculty members, the recent addition of extremely talented junior faculty members, some of whom I know personally as rising stars in the field, should enable OSU to become a top university for robotics research and education.”

“… I enthusiastically support the program and commend you for your leadership in this effort. I wish you and your colleagues the very best of success.”
Christopher Allan (Associate Professor, University of Washington, Hand and microvascular surgery):

“Given my experience with your team and the rapid changes in all fields of surgery, I strongly believe that a graduate-level program in robotics at Oregon State University could be of tremendous benefit to the region and the nation through collaborative biomedical engineering research projects.”

“In summary, I strongly support the development of a graduate-level robotics program at Oregon State University. I look forward to continued close and productive interactions with your excellent robotics faculty and students.”

David Browning, MIME Industry Advisory Board member, Altman Browning and Company:

“During my tenure on the IAB, I witnessed and encouraged amazing growth in the robotics group… The resulting research in mobility, recognition and decision making on a robotic level is inspiring and technically highly advanced.”

“With these factors in mind, I think it is essential for the OSU robotics program to include a graduate degree program.”

Rick Williams, College of Engineering IAB member, Leidos Maritime Solutions:

“This letter is written in strong support of the proposed new graduate degree program in Robotics that would result in Ph.D., M.S., and M.Eng degrees. “

Kevin Lynch, Professor and Chair, Mechanical Engineering, Northwestern University:

“The number of job opportunities and research funding in robotics are currently undergoing significant growth.”

“The faculty at Oregon State are well positioned and have sufficiently diverse research interests to offer a robust Robotics curriculum.”
October 10, 2013

Professor Kagan Tumer  
Oregon State University  
Mechanical Engineering Department  
204 Rogers Hall  
Corvallis, OR  97331-6001

Dear Professor Tumer,

I strongly support the creation of a new Robotics graduate program at Oregon State University. I have served as director of the Robotics Institute at Carnegie Mellon University since 2004, and served as chair of the Ph.D. program from 1995-2004. The Robotics Institute is the largest and oldest robotics graduate program in the world. We have seen very strong student demand for Robotics degrees, and consistent demand from industry and academia for Robotics graduates. I personally know many of the faculty at Oregon State who are initiating this graduate program, and I have confidence that they have the capability to build a strong program.

I have been closely involved with the robotics community for more than three decades. In that time, I have seen the community grow by orders of magnitude, and this growth continues to accelerate. The growth of robotics industries has also accelerated. The role of robotics in manufacturing, transportation, logistics and services is reaching such proportions that a National Robotics Initiative was launched by the Obama administration. Both local and national companies would benefit greatly from a strong robotics program at OSU.

The faculty at OSU has a well-established international reputation, particularly on topics such as legged locomotion, manipulation, marine robotics, multi-robot coordination, artificial intelligence and software architectures for robots. With the strong research focus and the diverse course offerings, they are well positioned to deliver a top robotics program.

I'm excited by Oregon State's trajectory and look forward to working together to take robotics to new heights.

Sincerely,

Matthew T. Mason  
Professor, Computer Science and Robotics  
Director, Robotics Institute  
Carnegie Mellon University

MTM:ejh
Prof. Kagan Tumer  
School of Mechanical, Industrial and Manufacturing Engineering  
College of Engineering  
Oregon State University  
Corvallis, OR  97331-6001

Re: Letter of Support for Proposed Graduate Degree Program in Robotics

Dear Prof. Tumer,

I am pleased to write this letter of support for the proposed M.Eng., M.S., and Ph.D. program in Robotics at Oregon State University.

I feel well-qualified to evaluate the proposed program, having led the faculty team at Worcester Polytechnic Institute that developed B.S., M.S., and Ph.D. degrees in Robotics Engineering and serving as Director of the Robotics Engineering program since 2007. A complete CV is available at [http://web.cs.wpi.edu/~michaelg/work/CV.pdf](http://web.cs.wpi.edu/~michaelg/work/CV.pdf).

The proposed program addresses a critical need for multi-disciplinary engineers and scientists in robotics. Traditionally, engineers in the robotics industry have degrees in one of the core disciplines of Computer Engineering, Computer Science, Electrical Engineering, or Mechanical Engineering. Yet no single discipline provides the breadth necessary for robotics, making it increasingly important to offer programs such as yours. Robotics is also a rapidly growing discipline. In academia, the robotics-worldwide email list ([http://duerer.usc.edu/pipermail/robotics-worldwide/](http://duerer.usc.edu/pipermail/robotics-worldwide/)) distributes notices of faculty and research positions and conference announcements. For example, in a 6-day period 23-28 August 2013, robotics-worldwide listed approximately 20 positions available, mostly for Ph.D.s, and mention of over 10 conferences, workshops, and symposia in robotics. In industry, IEEE-USA Today’s Engineer reported that the robotics industry will create 1,000,000 jobs in the next 5 years ([http://www.todaysengineer.org/2012/Feb/career-focus.asp](http://www.todaysengineer.org/2012/Feb/career-focus.asp)).

The OSU School of Mechanical, Industrial and Manufacturing Engineering has clearly positioned itself to offer a very strong graduate program in robotics. Not only does it have a core of well-established faculty members, the recent addition of several extremely talented junior faculty members, some of whom I know personally as rising stars in the field, should enable OSU to become a top university for robotics research and education. Tighter integration of EECS faculty into the program would further strengthen it. The curriculum appears sound and appropriate for the degrees proposed.
One expects graduates of the proposed program will be in high demand by industry and academia. I would welcome M.S. students into our Ph.D. program and would consider Ph.D. recipients and post-docs for positions at WPI.

In summary, I enthusiastically support the program and commend you for your leadership in this effort. I wish you and your colleagues the very best of success.

Sincerely,

Michael A. Gennert
Professor, Computer Science and Computer & Electrical Engineering Departments
Director, Robotics Engineering Program
Worcester Polytechnic Institute
To Whom It May Concern:

I am delighted to write this letter in support of the creation of a robotics graduate program at Oregon State University. I am a hand surgeon at Harborview Medical Center, one of busiest trauma centers in the country and a part of University of Washington (UW) Medicine, which has a strong robotic-assisted surgery program. My core research interests are in the area of hand reconstruction and regenerative medicine. I have been working closely over the last eighteen months with Dr. Ravi Balasubramanian of the OSU School of Mechanical, Industrial, and Manufacturing Engineering on a project that seeks to implant robotic mechanisms in the human hand to advance post-surgery hand function. As we progress in our work and I learn of the variety of surgical procedures conducted using robotic platforms both at UW Medicine and worldwide, it is becoming increasingly evident to me that robotics is poised to play a much greater role in the field of surgery in the coming years.

Given my experiences with your team and the rapid changes in all fields of surgery, I strongly believe that a graduate-level program in robotics at Oregon State University could be of tremendous benefit to the region and the nation through collaborative biomedical engineering research projects. It is notable that your institution has brought together a group of faculty who provide skills across a broad range of research topics, including human–robot interaction, robotic manipulation, highly dexterous robots, graphics and visualization, and automatic learning. I have every expectation that this group will be able to build and grow a thriving robotics graduate program.

In summary, I strongly support the development of a graduate-level robotics program at Oregon State University. I look forward to continued close and productive interactions with your excellent robotics faculty and students. Please let me know if I can answer any questions.

Yours sincerely,

Christopher H Allan, MD
Associate Professor
University of Washington
Hand and Microvascular Surgery
Harborview Medical Center

September 10, 2013
September 5, 2013

To Whom It May Concern,

I am writing this letter of recommendation in support of the Department of Mechanical, Industrial, and Manufacturing Engineering (MIME) for a graduate degree program in robotics. I am a graduate of the MIME department, a practicing licensed professional mechanical engineer, a business owner, and an active alumnus of OSU.

As an active alumnus I have served on the MIME Industry Advisory Board (IAB) for several years, just completing my last term on that board. During my tenure on the IAB I witnessed and encouraged amazing growth in the robotics group. The department has made a major commitment to the program, bringing in highly qualified research professors and greatly expanding the robotics lab. The resulting research in mobility, recognition, and decision making on a robotic level is inspiring and technically highly advanced.

As an engineer and business owner I oversee a group of engineers commercializing new technologies originating research laboratories. The research area of robotics is full of new technologically innovative opportunities and a potential driver for technology jobs in an emerging field of applied physics.

With these factors in mind I think it is essential for the OSU robotics program to include a graduate degree program.

Please feel free to contact me directly if you wish to discuss this further.

Best regards,

[Signature]

David M. Browning, P.E.
October 9, 2013

Dear Dean Woods,

This letter is written in strong support of the proposed new graduate degree program in Robotics that would result in Ph.D., M.S., and M.Eng degrees (CPS Tracking #: 87438).

The Robotics Program proposal is compelling. The industrial need is strong. Many of the companies at the core of Oregon’s industrial base already employ a range of automation and robotics. Industry needs qualified applicants resulting in a demand for graduates. Additionally, the industrial workplace realities provide a practical input into the academic program, provides opportunities for interns and undergraduate and graduate projects.

Demand can also be found in the emerging wave energy industry and our nationally-recognized ocean observation program at OSU where underwater robotic systems are employed. Looking to aviation, land and surface sectors as well, the Pacific Northwest region hosts several companies that produce autonomous air vehicles, autonomous land vehicles and autonomous surface vessels.

The School of Mechanical, Industrial and Manufacturing Engineering (MIME) is an ideal home for this new program and is well suited to integrate societal needs, student needs, and industry needs into the program.

Sincerely,

Rick Williams, Captain, US Navy (Ret)
Member, OSU College of Engineering Advisory Board
Director, Columbia Region
Leidos Maritime Solutions

cc: Dr. Kagan Tumer
September 9, 2013

Dear Sir/Madam,

I am writing in support of the proposed MS, MEng, and PhD programs in Robotics at Oregon State University. The number of job opportunities and research funding in robotics are currently undergoing significant growth. In response to this, Northwestern University is also currently starting up an MS Program in Robotics, accepting first students for Fall 2014. Programs such as the Northwestern program and the proposed Oregon State programs will find a good number of interested applicants, and graduates will have plenty of opportunities. The faculty at Oregon State are well positioned and have sufficiently diverse research interests to offer a robust Robotics curriculum.

I am Professor and Chair of the Department of Mechanical Engineering at Northwestern. I am a member of the Executive Committee of the IEEE Robotics and Automation Society, General Chair of the 2014 International Conference on Intelligent Robots and Systems (IROS 2014), Senior Editor of the IEEE Transactions on Automation Science and Engineering, former Senior Editor of the IEEE Transactions on Robotics, and an IEEE Fellow.

Sincerely,

Kevin M. Lynch
Professor and Chair, Mechanical Engineering
Student Interest:

Attached are ten student letters, spanning multiple schools within the college of engineering expressing interest in a robotics program.

Some of these students are about to graduate with advanced degrees and express their willingness to obtain a “Robotics” degree instead of a traditional degree. Some are early graduate students expressing interest in a new curriculum, while some are undergraduates expressing interest in attending a school that offers a graduate degree in robotics.

In all cases, it is apparent that the term “robotics” captures a body of knowledge that cannot be encapsulated into a single discipline.
Christian Michael Hubicki  
228 NW 11th Street  
Corvallis, OR 97330  
October 25, 2013

Dr. Robert Stone, School Head and Professor of Mechanical Engineering  
Oregon State University  
208 Rogers Hall  
Corvallis, OR 97331

Dear Dr. Stone:

I am writing to you in support of instituting a graduate robotics program here at Oregon State University.

The title “Robotics” is a far more apt reflection of my education and specialty here at Oregon State. For one, it better encompasses my classwork in computer science and advanced control techniques, which constituted the bulk of my curriculum. This academic blend of software and mechanics is quintessentially robotics.

Robotics is also the best moniker for my career aspirations. As an aspiring faculty member, I aim to work in one of a growing number of robotics departments in this country. In a competitive market for such positions, where applications may be judged in an instant, a PhD in robotics would be a headline announcing that I belong. At a glance of my degree, a search committee will know exactly the kind of specialist they are hiring and the skill set I offer.

Robotics was also the motivation to move from Pennsylvania to Corvallis in the first place. I sought to work with Dr. Jonathan Hurst because he is an excellent roboticist. I want to wear this badge as well, as robotics encapsulates my professional interests and drives my research. I want “PhD in Robotics” to be my emblem, emblazoned on my business cards and hung on my wall for the duration of my career.

I appreciate all that you have done as school head for the school, department, and our laboratory. Thank you for your continued support.

Sincerely,

Christian Hubicki  
PhD Student in Mechanical Engineering
Matthew Rueben
001 Covell Hall
Oregon State University Campus
October 28, 2013

To whom it may concern:

I support the creation of a graduate Robotics program here at Oregon State University.

My interest is as a PhD student studying assistive robotics for persons with disabilities. Accordingly, my interests span many disciplines: mechanical, industrial, and electrical engineering, computer science, psychology, sociology, philosophy, and history.

I believe that graduate students in particular should have the freedom and resources to pursue studies centered upon a societal need or personal goal, not on previously-defined subject areas. A graduate degree in Robotics will propel OSU in this direction.

The OSU Robotics Group has already begun training multidisciplinary robotics researchers with much success; why not make it official?

Enthusiastically yours,

Matthew Rueben
PhD Student in Robotics
OSU School of MIME
October 28, 2013

Dr. Rob Stone
208 Rogers Hall
Oregon State University
Corvallis, OR 97331

To Whom it May Concern:

I am currently an undergraduate at Oregon State University with a strong interest in robotics. To fulfill this interest, I have been working at the Dynamic Robotics Laboratory, and have recently begun my own research through this laboratory.

In roughly a year's time from now, I will be beginning the graduate school application process. I will be looking for a school that enables me to continue focusing on robotics and controls; I believe Oregon State University can be this school.

Creating a robotics program would make Oregon State University one of only a few universities with a competitive robotics curriculum. This program would benefit both the robotics students and Oregon State University itself.

Thank you very much for considering this important proposal and how it can effect Oregon State University, its students, and local industry.

Sincerely,

Johnathan Van Why
2792 NW Arlington Dr
Albany, OR 97321
To whom it may concern,

I would appreciate the addition of a robotics degree at Oregon State University. Currently, I am on track to get a PhD in Mechanical Engineering. I think that a degree in Robotics would represent my skill set in a much stronger way. Mechanical engineering is a very broad field, and includes fluid dynamics, thermodynamics, heat transfer, dynamics, control theory, and more. So, a degree in mechanical engineering often does not specify a student’s unique skill set. However, a degree in robotics much more uniquely describes what a student is capable of, as robotics is clearly tied to hardware development and control programming. Personally, I would much prefer my degree to be one in robotics, rather than one in mechanical engineering.

Mitchell Colby
Dear Dr. Stone,

A graduate robotics program is exciting news for me because there is an opportunity for me to be engaged in my favorite area, robotic. Being an industrial robot engineer has been my career goal for several years. The great enthusiasm is always inspiring me to overcome difficulties. I learned C language programing on MCU and C# by myself. I have 5-year experience of designing and building robots for competitions during the school. Also, I had been a leader of a robotic club for 3 years in my previous university. Until now, I am still keeping this enthusiasm. This is the reason why the robotics program is so attractive to me.

Actually, I have not known much about the local industry. However, I believe that robotics is becoming more and more popular. There must be a lot of students who have the similar interests toward robotics like mine. I met some of this kind of people in OSU Robotic Club last year. We need more chances to train the abilities to solve real problems.

Please forgive my limited English writing.

Thank you for your time.

Yu, Xi “Fisher”

yux2@onid.orst.edu
International graduate student (Mechanical Engineering)
Oregon State University
10/28/2013
James Haskell

Email: haskellj1989@gmail.com

Cell: 503-504-5382

Dear Dr. Stone,

I'm interested in working on a M.S. in Robotics. I have been wanting to make plans on getting a Master's degree, but I was at a loss as to which field to go into to have more knowledge of the robotics field. This potential degree would resolve this issue as well as enhance my abilities. It would help me design robots more efficiently and with higher skill. It would allow me to be a more valued asset to the robotics industry due to my increase in knowledge. But overall I believe I would be better able to serve the community, the society, and the robotics company that hires me with this degree.

Thank you for your time.

Signature: James Haskell
October 26, 2013

Dear Dr. Stone,

I am a PhD student at Oregon State University, at the department of EECS. My major research topic is Artificial Intelligence, especially multiagent learning and intelligent controls. During my PhD degree, I have taken many ME classes related to Robotics. Moreover, I have spent more than a year at NASA Ames Research Center as a Research Intern working on intelligent controls and development of a Tensegrity Robot. I contributed to the papers that are currently under submission in robotics journals, and I presented our work at a robotics workshop.

In addition to my current research, I am planning to follow a career related to robotics also after my graduation. Considering all the reasons above, if possible, I would be highly interested in receiving a degree in Robotics.

Sincerely yours,

Atil Iscen

541-908-1978
atiliscen@gmail.com
www.atiliscen.com
Carrie Rebhuhn  
PhD Student and Graduate Research Assistant  
Oregon State University  
442 Rogers Hall  
Corvallis, OR 97331  
October 28, 2013

Dr. Stone  
School Head  
School of Mechanical, Industrial, and Manufacturing Engineering  
Oregon State University  
208 Rogers Hall  
Corvallis, OR 97331

Dear Dr. Stone,

I have an undergraduate in Mechanical Engineering and a Master’s degree in Mechanical Engineering, however my main research focus is in robotics, specifically artificial intelligence used for control of robots. I would like my PhD to reflect this fact. I have taken courses in classical controls, which is what employers may expect when they see that I have a degree in Mechanical Engineering, but my main area of expertise is much closer to computer science.

I feel that having a Robotics degree would much more accurately reflect the skillset that I have developed through my research, and would typecast me less as a ‘hardware person’. This would clarify to employers that I have significant practical programming and algorithm experience in a way that having a degree in Mechanical Engineering would not.

Additionally, having this degree would enable me to count challenging classes that are relevant to my research interest (such as CS classes like Artificial Intelligence, Adaptive Agents, or Machine Learning) as more than just ‘filler’ courses.

Thank you for your time, and I hope that you will consider the creation of a Robotics degree.

Sincerely,

Carrie Rebhuhn

Carrie Rebhuhn
10/28/2013

Kadee Mardula
mardulak@onid.orst.edu

Dr. Rob Stone
206 Rogers Hall

**Dear Dr. Stone;**

I am very interested in the possibility for a degree option in Robotics. This would give a more complete description of the time I have spent at OSU relating to my course work and research. It also gives future employers a snapshot of my focus and interest in robotics, rather than a generic degree in mechanical engineering. Thank you for your consideration of a creating an addition option for a degree.

Sincerely,

Kadee Mardula
MS Student in Mechanical Engineering – Robotics and Control Group
mardulak@onid.orst.edu
William Curran  
Research Assistant  
Oregon State University  
001 Covell Hall  
Corvallis, OR 97331  
October 28, 2013

Dr. Stone  
School Head  
School of Mechanical, Industrial, and Manufacturing Engineering  
Oregon State University  
208 Rogers Hall  
Corvallis, OR 97331

Dear Dr. Stone:

I understand that the MIME faculty is currently working on adding a graduate Robotics program to Oregon State University. As a Computer Science student in the Mechanical Engineering department I am very interested in this degree.

The Computer Science M.S. and PhD program are very focused on theory, so it becomes very difficult to apply research toward a real world application. The Mechanical Engineering department is a perfect fit for PhD students to apply theoretical approaches in real world applications, such as robotics. However, if I become a Mechanical Engineering PhD student, I will confuse future potential employers as I do not have a traditional Mechanical Engineering background. Having a PhD in Robotics will alleviate this issue.

Furthermore, with the addition of Dr. Bill Smart in the Mechanical Engineering program, I can apply my prior experience toward robotic assistants, directly helping people with disabilities and researching the field of human robot interaction.

Sincerely,

[Signature]

William Curran
Category I Proposal
Guidelines for Addressing Accessibility of New Programs

Section 504 of the Rehabilitation Act of 1973 and the Americans with Disabilities Act of 1990 prohibits discrimination against individuals with disabilities and mandates the provision of reasonable accommodations to ensure access to programs and services. Oregon State University is committed to providing equal opportunity to higher education for academically qualified students without regard to a disability.

For questions and assistance with addressing access, please contact the Office of Disability and Access Services (737-4098) or the Office of Affirmative Action and Equal Opportunity (737-3556)

Title of Proposal: M.Eng., M.S. and Ph.D. In Robotics

Effective Date: Sep 2014

Department/Program: Mechanical, Industrial, Manufacturing Engr.

College: Engineering

☐ Faculty Guidelines (http://ds.oregonstate.edu/facultystaff.aspx?Title=ResponsibilitiesFacultyStaff)

☐ Information Technology Guidelines (http://oregonstate.edu/accessibility/)

By signing this form, we affirm that at we have reviewed the listed documents and will apply a good faith effort to ensure accessibility in curricular design, delivery, and supporting information.

Sign (Dept Chair/Head; Director) 8/28/13  Robert Stone, Head  8/28/13
Print (Department Chair/Head; Director)

Date
Library Evaluation for Category I Proposal

Title of Proposal

School of Mechanical, Industrial and Manufacturing Engineering

College

The subject librarian responsible for collection development in the pertinent curricular area has assessed whether the existing library collections and services can support the proposal. Based on this review, the subject librarian concludes that present collections and services are:

[ ] inadequate to support the proposal (see budget needs below)
[x] marginally adequate to support the proposal
[ ] adequate to support the proposal

Estimated funding needed to upgrade collections or services to support the proposal (details are attached):

Year 1: $6,196
Ongoing (annual): $6,196

Comments and Recommendations:

Date Received: 8/29/13          Date Completed: 9/18/13

Laurel Kristick
Collection Assessment Librarian

Signature

Steven Sowell
Head of Collections & Resource Sharing

Signature    9/19/13

Cheryl M. McClure
University Librarian

Signature    9/19/2013

Date
Oregon State University Libraries Evaluation of the Collection supporting a Proposal to Initiate a PhD, MS, and MEng program in Robotics

This Oregon State Libraries’ (OSUL) assessment reviews the print monographic, e-book, and electronic serials collections as related to broad science information needed to support the proposed Robotics program. As stated in the Cat 1 proposal, the proposed program "prepares individuals to apply mathematical and scientific principles to the design, development and operational evaluation of computer controlled electro-mechanical systems and products with embedded electronics, sensors, and actuators; and which includes, but is not limited to, automata, robots and automation systems. Includes instruction in mechanical engineering, electronic and electrical engineering, computer and software engineering, and control engineering." From the OSUL perspective, students and researchers will tap various components of the library collections. This makes it challenging to make recommendations on adequacy and funding needs as the entire engineering collection must be maintained to provide adequate access to information.

Summary of Recommendations

The monographic collection appears to be adequate to support the program.

The journal collection is currently inadequate to support the collection; it is strongly recommended that subscriptions to *Robotica* ($1,700) and *International Journal of Robotics Research* ($2,196) be reinstated and new subscription to *Robotics and Autonomous Systems* ($2,300) be initiated. This would cost $6,196/year for three years to adequately support the program. At a minimum, the subscription to *International Journal of Robotics Research* ($2,196) should be reinstated.

Print Monographs and E-Books

Library evaluations of proposed programs have traditionally included the analysis of OSUL’s print monograph collection. Comparing the monograph collection with other universities’ collections is routine. This analysis includes a comparison of the monograph collection with peer institutions with a program similar to the one proposed. For this program, OSUL monograph holdings were compared with two libraries supporting PhD programs in robotics (Georgia Tech and CMU) and four libraries supporting MS programs (Johns Hopkins, University of Utah, Worcester Polytechnic Institute, and Northwestern). Because currency of the collections is very important in this field, the comparisons are monographs published since 2008. See Appendix 1 for the comparison details.

Overall, the OSUL collection is somewhat below that of the peer institutions (OSUL collection is 85% the size of the average collection). This is mitigated by OSU’s membership in the Orbis/Cascades Alliance, which more than doubles the number of available monographs on robotics topics. Students and faculty can order from the collections of all the libraries in the Orbis Cascade Alliance through the Summit catalog. University of Oregon, Portland State University, University of Washington and Washington State University are some of the larger research libraries represented in the Summit catalog. Books requested through Summit are delivered to OSUL within three to five working days.

The growing availability of e-books makes it possible to expedite access to more information from various locations. This obviously better serves our distance learners and is a convenience for our on-campus students and faculty. In 2012, OSUL purchased the IEEE books collection. OSUL also has a subscription to Safari Books Online; robotics-related titles can be included in this collection based on recommendations from students and
faculty. The library also has purchased the Morgan and Claypool Synthesis Digital Library of Engineering and Computer Science - the basic component of the library is a 50- to 100-page "Lecture"; a self-contained electronic book that synthesizes an important research or development topic, authored by an expert contributor to the field.

Serials/Journals
In engineering, ready access to current information is expected. Unfortunately, the OSUL collection is inadequate to support a doctoral level program in Robotics. Of the 21 titles in the Journal Citation Reports (JCR) Robotics category, OSUL only has current subscriptions to 6 titles. Several titles have been cancelled in the past few years due to budget constraints, and one title is only available with an 18-month embargo on current issues. See Appendix 2 for details. In addition, OSUL subscribes to IEEE Electronic Library (all IEEE and IET journals), ACM Digital Library, and journals from ASME and other publishers.

OSU faculty currently doing research in this field have identified 7 core titles for the field; OSUL has current subscriptions to 4 of these. We recommend that the Category I proposal include $6,196 in new funding for 3 years of subscriptions to the additional core titles, which will make the journal collection marginally adequate for a PhD program.

<table>
<thead>
<tr>
<th>New Subscriptions</th>
<th>ISSN</th>
<th>Impact Factor</th>
<th>Cost/year</th>
</tr>
</thead>
<tbody>
<tr>
<td><em>International Journal of Robotics</em></td>
<td>0278-3649</td>
<td>2.863</td>
<td>$2,196</td>
</tr>
<tr>
<td><em>Robotica</em></td>
<td>0263-5747</td>
<td>1.144</td>
<td>$1,700</td>
</tr>
<tr>
<td><em>Robotics and Autonomous Systems</em></td>
<td>0921-8890</td>
<td>1.156</td>
<td>$2,300</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>$6,196</td>
</tr>
</tbody>
</table>

Other Resources
In engineering disciplines, conference proceedings are valuable and timely resources. OSUL subscribes to the IEEE Electronic Library, which provides access to all IEEE and IET conference proceedings from 1988 to the present.

Standards are also an important resource for engineering. OSUL has online access to the IEEE and ASTM standards and a print ANSI standard collection.

Indexes and Databases
The core indexes to the relevant information for this program include the ACM Digital Library, IEEE Electronic Library, Compendex and Web of Science. The OSUL maintain access to all as these are core to many of OSU's primary research areas.

Key library services & librarian expertise
Expertise for this discipline within the OSUL is covered by Margaret Mellinger. In that capacity, she provides instruction as requested either in-class or via the web, responds to reference inquiries, and develops materials to assist faculty members and students in their research.

The collection in robotics and related engineering and computer science subjects is built by Margaret Mellinger. Providing access to items not owned by OSUL is the domain of the Interlibrary Loan and Summit staff both at OSUL and at lending libraries. Print articles located in the OSU Libraries collections may be requested via the Scan and Deliver service,
which provides PDFs of the requested articles. Additional services for students include the physical attributes of the libraries including excellent computer facilities, study areas for individual and group work, and practice rooms for students.

Respectfully submitted,

Laurel Kristick  
Collection Assessment and Science Librarian  
September 18, 2013
## Appendix 1. Robotics Monograph Comparison (2008-2013)

<table>
<thead>
<tr>
<th>Subject Headings</th>
<th>OSU (ORE)</th>
<th>OSU + Summit</th>
<th>Carnegie Mellon Univ (PMC)</th>
<th>Georgia Tech (GAT)</th>
<th>Johns Hopkins Univ (JHE)</th>
<th>Univ. Utah (UUM)</th>
<th>Worcester Polytechnic Institute (WPG)</th>
<th>Northwestern Univ (INU)</th>
<th>OSU Compared to Peer Average</th>
<th>OSU Compared to Peer Median</th>
<th>OSU + Summit Compared to Peer Average</th>
<th>OSU + Summit Compared to Peer Average</th>
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<tr>
<td>Artificial intelligence</td>
<td>44</td>
<td>203</td>
<td>78</td>
<td>70</td>
<td>134</td>
<td>100</td>
<td>12</td>
<td>64</td>
<td>58%</td>
<td>59%</td>
<td>266%</td>
<td>274%</td>
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<tr>
<td>Automatic control</td>
<td>37</td>
<td>96</td>
<td>36</td>
<td>34</td>
<td>44</td>
<td>51</td>
<td>4</td>
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<td>106%</td>
<td>325%</td>
<td>274%</td>
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<td>Automation</td>
<td>28</td>
<td>180</td>
<td>18</td>
<td>20</td>
<td>24</td>
<td>39</td>
<td>9</td>
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<td>130%</td>
<td>144%</td>
<td>837%</td>
<td>923%</td>
</tr>
<tr>
<td>Autonomous robots</td>
<td>5</td>
<td>20</td>
<td>7</td>
<td>2</td>
<td>15</td>
<td>11</td>
<td>4</td>
<td>5</td>
<td>68%</td>
<td>83%</td>
<td>273%</td>
<td>333%</td>
</tr>
<tr>
<td>Computer vision</td>
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<td>68</td>
<td>30</td>
<td>19</td>
<td>32</td>
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<td>6</td>
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<td>154%</td>
<td>136%</td>
<td>326%</td>
<td>289%</td>
</tr>
<tr>
<td>Control systems</td>
<td>10</td>
<td>47</td>
<td>23</td>
<td>24</td>
<td>25</td>
<td>27</td>
<td>5</td>
<td>4</td>
<td>56%</td>
<td>43%</td>
<td>261%</td>
<td>200%</td>
</tr>
<tr>
<td>Intelligent control systems</td>
<td>15</td>
<td>36</td>
<td>10</td>
<td>11</td>
<td>27</td>
<td>18</td>
<td>5</td>
<td>3</td>
<td>122%</td>
<td>143%</td>
<td>292%</td>
<td>343%</td>
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<tr>
<td>Kinematics</td>
<td>1</td>
<td>7</td>
<td>4</td>
<td>0</td>
<td>6</td>
<td>4</td>
<td>1</td>
<td>1</td>
<td>38%</td>
<td>40%</td>
<td>263%</td>
<td>280%</td>
</tr>
<tr>
<td>Manipulators (Mechanism)</td>
<td>5</td>
<td>10</td>
<td>5</td>
<td>3</td>
<td>5</td>
<td>4</td>
<td>2</td>
<td>1</td>
<td>150%</td>
<td>143%</td>
<td>300%</td>
<td>286%</td>
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<tr>
<td>Neural networks (Computer science)</td>
<td>10</td>
<td>49</td>
<td>22</td>
<td>19</td>
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<td>29</td>
<td>0</td>
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<td>49%</td>
<td>253%</td>
<td>239%</td>
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<tr>
<td>Robot vision</td>
<td>2</td>
<td>3</td>
<td>4</td>
<td>1</td>
<td>2</td>
<td>1</td>
<td>1</td>
<td>0</td>
<td>133%</td>
<td>200%</td>
<td>200%</td>
<td>300%</td>
</tr>
<tr>
<td>Robotics</td>
<td>30</td>
<td>120</td>
<td>44</td>
<td>32</td>
<td>73</td>
<td>45</td>
<td>15</td>
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<td>79%</td>
<td>305%</td>
<td>316%</td>
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<td>Subject Headings</td>
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<td>Carnegie Mellon Univ (PMC)</td>
<td>Georgia Tech (GAT)</td>
<td>Johns Hopkins Univ (JHE)</td>
<td>Univ. Utah (UUM)</td>
<td>Worcester Polytechnic Institute (WPG)</td>
<td>Northwestern Univ (INU)</td>
<td>OSU Compared to Peer Average</td>
<td>OSU Compared to Peer Median</td>
<td>OSU + Summit Compared to Peer Average</td>
<td>OSU + Summit Compared to Peer Average</td>
</tr>
<tr>
<td>------------------</td>
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<td>-------------------------</td>
<td>-----------------------------</td>
<td>-----------------------------</td>
<td>---------------------------------</td>
<td>---------------------------------</td>
</tr>
<tr>
<td>Robotics in medicine</td>
<td>2</td>
<td>11</td>
<td>3</td>
<td>4</td>
<td>6</td>
<td>0</td>
<td>3</td>
<td>0</td>
<td>75%</td>
<td>67%</td>
<td>413%</td>
<td>367%</td>
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<tr>
<td>Robots</td>
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<td>147</td>
<td>52</td>
<td>23</td>
<td>44</td>
<td>44</td>
<td>11</td>
<td>22</td>
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<td>45%</td>
<td>450%</td>
<td>439%</td>
</tr>
<tr>
<td>Robots, industrial</td>
<td>3</td>
<td>7</td>
<td>2</td>
<td>2</td>
<td>7</td>
<td>1</td>
<td>2</td>
<td>0</td>
<td>129%</td>
<td>150%</td>
<td>300%</td>
<td>350%</td>
</tr>
<tr>
<td>Total**</td>
<td>195</td>
<td>587</td>
<td>262</td>
<td>206</td>
<td>361</td>
<td>332</td>
<td>54</td>
<td>154</td>
<td>85%</td>
<td>83%</td>
<td>257%</td>
<td>251%</td>
</tr>
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</table>
Appendix 2. Robotics Journals indexed in Web of Science

<table>
<thead>
<tr>
<th>Journal Title</th>
<th>ISSN</th>
<th>OSU Holdings</th>
<th>Impact Factor</th>
</tr>
</thead>
<tbody>
<tr>
<td>IEEE Transactions on Robotics</td>
<td>1552-3098</td>
<td>2004-present</td>
<td>2.571</td>
</tr>
<tr>
<td>IEEE Robotics &amp; Automation Magazine</td>
<td>1070-9932</td>
<td>1994-present</td>
<td>2.484</td>
</tr>
<tr>
<td>Bioinspiration &amp; Biomimetics</td>
<td>1748-3182</td>
<td>N/A</td>
<td>2.412</td>
</tr>
<tr>
<td>IEEE Transactions on Autonomous Mental Development</td>
<td>1943-0604</td>
<td>2009-present</td>
<td>2.170</td>
</tr>
<tr>
<td>Journal of Field Robotics</td>
<td>1556-4959</td>
<td>N/A</td>
<td>2.152</td>
</tr>
<tr>
<td>Autonomous Robots</td>
<td>0929-5593</td>
<td>1997-present</td>
<td>1.908</td>
</tr>
<tr>
<td>Robotics and Computer-Integrated Manufacturing</td>
<td>0736-5845</td>
<td>N/A</td>
<td>1.230</td>
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<tr>
<td>Robotics and Autonomous Systems</td>
<td>0921-8890</td>
<td>N/A</td>
<td>1.156</td>
</tr>
<tr>
<td>Journal of Bionic Engineering</td>
<td>1672-6529</td>
<td>N/A</td>
<td>1.144</td>
</tr>
<tr>
<td>Journal of Mechanisms and Robotics</td>
<td>1942-4302</td>
<td>2009-present</td>
<td>0.967</td>
</tr>
<tr>
<td>Robotica</td>
<td>0263-5747</td>
<td>1983-1996 (print only)</td>
<td>0.880</td>
</tr>
<tr>
<td>Journal of Intelligent &amp; Robotic Systems</td>
<td>0921-0296</td>
<td>1997-2009</td>
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<tr>
<td>International Journal of Advanced Robotic Systems</td>
<td>1729-8806</td>
<td>2004-present</td>
<td>0.821</td>
</tr>
<tr>
<td>Industrial Robot</td>
<td>0143-991X</td>
<td>N/A</td>
<td>0.690</td>
</tr>
<tr>
<td>Swarm Intelligence</td>
<td>1935-3812</td>
<td>N/A</td>
<td>0.640</td>
</tr>
<tr>
<td>Advanced Robotics</td>
<td>0169-1864</td>
<td>1998-18 months ago</td>
<td>0.510</td>
</tr>
<tr>
<td>International Journal of Robotics and Automation</td>
<td>0826-8185</td>
<td>N/A</td>
<td>0.494</td>
</tr>
<tr>
<td>Applied Bionics and Biomechanics</td>
<td>1176-2322</td>
<td>N/A</td>
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</tr>
<tr>
<td>Revista Iberoamericana de Automatica e Informatica Industrial</td>
<td>1697-7912</td>
<td>N/A</td>
<td>0.375</td>
</tr>
<tr>
<td>International Journal of Humanoid Robotics</td>
<td>0219-8436</td>
<td>N/A</td>
<td>0.368</td>
</tr>
</tbody>
</table>
Faculty members with emphasis in robotics include (full CVs available upon request):

**In MIME:**

*Ravi Balasubramanian*, Assistant Professor, MIME. PhD from Carnegie Mellon University. Robotic manipulation, robotic hands.

*Belinda Batten*, Professor, MIME. PhD from Clemson. Optimal Control, Unmanned aerial vehicles, marine energy.

*Cindy Grimm*, Research Associate Professor, MIME. PhD from Brown University. Computer graphics, Human-computer interactions.

*Ross Hatton*, Assistant Professor, MIME. PhD from Carnegie Mellon University. Geometric mechanics, locomotion, snake robots.

*Geoff Hollinger*, Assistant Professor, MIME. PhD from Carnegie Mellon University. Field robotics, marine robotics, and motion planning.

*Jonathan Hurst*, Assistant Professor, MIME. PhD from Carnegie Mellon University. Legged robots, passive dynamics.

*Bill Smart*, Associate Professor, MIME. PhD from Brown University. Software architectures for robotics, mobile robots, human robot interactions.

*Kagan Tumer*, Professor, MIME. PhD from The University of Texas. Autonomous robots, multi-robot coordination, multiagent learning.

**In EECS:**

*Glencora Borradaile*, Assistant Professor, EECS. PhD from Brown University. Algorithms, computational geometry, planar graph algorithms

*Tom Dietterich*, Professor, EECS. PhD from Stanford University. Machine learning, intelligent systems.

*Alan Fern*, Associate Professor, EECS. PhD from Purdue University. Artificial intelligence, automated planning/control

*Xiaoli Fern*, Associate Professor, EECS. PhD from Purdue University. Machine learning, data mining.

*Raviv Raich*, Associate Professor, EECS. PhD from Georgia Institute of Technology. Adaptive sensing/sampling, manifold learning.

*Prasad Tadepalli*, Professor, EECS. PhD from Rutgers University. Artificial intelligence, machine learning, automated planning.

*Sinisa Todorovic*, Assistant Professor, EECS, PhD from University of Florida. Computer vision, object recognition, video object segmentation.

October 30, 2013

Jim Lundy,

We appreciate the opportunity to review the proposal for graduate degrees in Robotics. Given that additional space resources are not required at this time and plans are being developed to renovate Graf Hall for all the future robotics activity, Capital Planning and Development supports this proposal.

Sincerely,

Jean Duffett, AIA
University Space Planner

cc: Kirk Pawlowski, Executive Director of Capital Planning & Development
Sandra Woods, Dean of College of Engineering
Graduate Degree Program (Ph.D., M.S., and M.Eng.) in Robotics

Budget Justification

This proposal is to create a Graduate Degree Program in Robotics program in the College of Engineering, School of Mechanical, Industrial and Manufacturing Engineering. In general, we anticipate the costs to include a half-time assistant, some new library subscriptions, an increase in marketing and recruitment to support the program, plus some miscellaneous expenses. Services and supplies expenses are increased at a 3% annual inflation factor. Below is a breakdown of the costs.

<table>
<thead>
<tr>
<th></th>
<th>2014-15</th>
<th>2015-16</th>
<th>2016-17</th>
<th>2017-18</th>
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<tbody>
<tr>
<td><strong>Personnel:</strong></td>
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<tr>
<td><strong>Salaries &amp; Wages</strong></td>
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<td></td>
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<td>Support Staff, 0.50 FTE (5% annual increase)</td>
<td>16,716</td>
<td>17,552</td>
<td>18,430</td>
<td>19,352</td>
</tr>
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<td>OPE</td>
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</tr>
<tr>
<td>Support Staff, at 34.75%, +.25% each year</td>
<td>5,809</td>
<td>6,143</td>
<td>6,497</td>
<td>6,870</td>
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<tr>
<td><strong>Total Personnel Expenses</strong></td>
<td>22,525</td>
<td>23,695</td>
<td>24,927</td>
<td>26,222</td>
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</table>

| **Other Expenses:** |         |         |         |         |
| **Services & Supplies** |         |         |         |         |
| Library costs, subscriptions | 6,196   | 6,382   | 6,573   | 6,770   |
| Printing, signage, business cards, etc. | 500     |         |         |         |
| Webpage creation and maintenance | 2,000   | 2,060   | 2,122   | 2,186   |
| Marketing materials | 2,000   | 2,060   | 2,122   | 2,186   |
| Travel stipend for Graduate candidates | 3,000   | 3,090   | 3,183   | 3,278   |
| **Total Other Expenses** | **13,696** | **13,592** | **14,000** | **14,420** |

**Total Program Expenses** | 36,221  | 37,287  | 38,927  | 40,642  |
Scott,

Here is an "official" liaison request for the Cat I proposal we're putting for graduate degrees in Robotics.

Kagan

--

DATE: 8/30/2013
TO: Scott Ashford, Head, School of Civil and Construction Engineering

SUBJECT: Curriculum Liaison

The enclosed Category I proposal describes new graduate degree programs in Robotics.

In accordance with the liaison criteria in the Curricular Procedures Handbook, this memo serves as notification to your School of our intent to make this curricular change.

Please review the enclosed/attached materials and send your comments, concern, or support to me by September 16, 2013. Your timely response is appreciated.

Please note that a lack of response will be interpreted as support.

Thank you for your time and input.

--

Kagan Tumer
Professor, School of MIME
Oregon State University
http://engr.oregonstate.edu/~ktumer

Attachments:

Robotics_CatI_proposal.docx  2.6 MB
Terri,

Here is an "official" liaison request for the cat I proposal we're putting for graduate degrees in Robotics.

Kagan

--

DATE: 8/30/2013
TO: Terri Fiez, Head, School of Electrical Engineering and Computer Science
SUBJECT: Curriculum Liaison

The enclosed Category I proposal describes new graduate degree programs in Robotics.

In accordance with the liaison criteria in the Curricular Procedures Handbook, this memo serves as notification to your School of our intent to make this curricular change.

Please review the enclosed/attached materials and send your comments, concern, or support to me by September 16, 2013. Your timely response is appreciated.

Please note that a lack of response will be interpreted as support.

Thank you for your time and input.

--
Kagan Tumer
Professor, School of MIME
Oregon State University
http://engr.oregonstate.edu/~ktumer

Attachments:

Robotics_CatI_proposal.docx  2.6 MB
Kagan,
Sorry for the delay.

EECS is supportive of creating this program and expect to have faculty advising students that will receive this degree. This collaboration is very similar to the current materials science program where faculty from across the college advise graduate students to completion in an inter-disciplinary fashion.

Terri

On 8/30/13 1:34 PM, Kagan Tumer wrote:

Terri,

Here is an "official" liaison request for the cat I proposal we're putting for graduate degrees in Robotics.

Kagan

--

DATE: 8/30/2013
TO: Terri Fiez, Head, School of Electrical Engineering and Computer Science
SUBJECT: Curriculum Liaison

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Please review the enclosed/attached materials and send your comments, concern, or support to me by September 16, 2013. Your timely response is appreciated.

Please note that a lack of response will be interpreted as support.

Thank you for your time and input.
Mark,

The College of Engineering is proposing a new graduate degree program in robotics. Because our current robotics faculty have interacted with faculty in CEOAS in the past, and because some of the topics (underwater robotics, UAVs) are close to your College, we'd like you to provide feedback on this proposed degree.

Best,

Kagan

DATE: 8/30/2013
TO: Mark Abbot, Dean, College of Earth, Ocean, and Atmospheric Sciences
SUBJECT: Curriculum Liaison

The enclosed Category I proposal describes new graduate degree programs in Robotics.

In accordance with the liaison criteria in the Curricular Procedures Handbook, this memo serves as notification to your College of our intent to make this curricular change.

Please review the enclosed/attached materials and send your comments, concern, or support to me by September 16, 2013. Your timely response is appreciated.

Please note that a lack of response will be interpreted as support.

Thank you for your time and input.

--
Kagan Tumer
Professor, School of MIME
Oregon State University
http://engr.oregonstate.edu/~ktumer

---Attachments:

Robotics_CatI_proposal.docx 2.6 MB
Subject: Re: Liasion for Graduate Degrees in Robotics
From: Mark Abbott <mark@coas.oregonstate.edu>
Date: 9/29/13 3:41 PM
To: Kagan Tumer <kagan.tumer@oregonstate.edu>
CC: Kipp Shearman <shearman@coas.oregonstate.edu>

Several faculty are very interested in this program. Kipp Shearman (cc'd here) will be our primary contact. I think CEOAS could offer opportunities in regards to operational uses of robots, including internships and senior theses. Some of our faculty (like Kipp) might be willing to jointly teach a course. In regards to the oceanography section, you should add some material about communications (always a challenge underwater). In regards to Needs, you could add a paragraph about the expanding uses and applications of robots in oceanography (including gliders, wave gliders, AUVs, and ROVs). I didn't see it but it would be good to have one overview courses to cover principles and concepts for the non-specialists.

On Aug 30, 2013, at 1:56 PM, Kagan Tumer <kagan.tumer@oregonstate.edu> wrote:

Mark,

The College of Engineering is proposing a new graduate degree program in robotics. Because our current robotics faculty have interacted with faculty in CEOAS in the past, and because some of the topics (underwater robotics, UAVs) are close to your College, we'd like you to provide feedback on this proposed degree.

Best,

Kagan

--

DATE: 8/30/2013
TO: Mark Abbot, Dean, College of Earth, Ocean, and Atmospheric Sciences

SUBJECT: Curriculum Liaison

The enclosed Category I proposal describes new graduate degree programs in Robotics.

In accordance with the liaison criteria in the Curricular Procedures Handbook, this memo serves as notification to your College of our intent to make this curricular change.

Please review the enclosed/attached materials and send your comments, concern, or support to me by September 16, 2013. Your timely response is appreciated.

Please note that a lack of response will be interpreted as support.

Thank you for your time and input.

--

Kagan Tumer
Professor, School of MIME
Oregon State University
Kathy:

Here is an "official" liaison request for the cat I proposal we're putting for graduate degrees in Robotics.

Kagan

--

DATE: 8/30/2013
TO: Kathryn Higley, Head, Department of Nuclear Engineering and Radiation Health Physics
SUBJECT: Curriculum Liaison

The enclosed Category I proposal describes new graduate degree programs in Robotics.

In accordance with the liaison criteria in the Curricular Procedures Handbook, this memo serves as notification to your Department of our intent to make this curricular change.

Please review the enclosed/attached materials and send your comments, concern, or support to me by September 16, 2013. Your timely response is appreciated.

Please note that a lack of response will be interpreted as support.

Thank you for your time and input.

--
Kagan Tumer
Professor, School of MIME
Oregon State University
http://engr.oregonstate.edu/~ktumer

---Attachments:

Robotics_CatI_proposal.docx 2.6 MB
Subject: Liaison for Graduate Degrees in Robotics  
From: Kagan Tumer <kagan.tumer@oregonstate.edu>  
Date: 8/30/13 1:34 PM  
To: gregory.rorrer@oregonstate.edu 

Greg,

Here is an "official" liaison request for the cat I proposal we're putting for graduate degrees in Robotics.

Kagan

--

DATE: 8/30/2013  
TO: Gregory Rorrer, Head, School of Chemical, Biological and Environmental Engineering  
SUBJECT: Curriculum Liaison

The enclosed Category I proposal describes new graduate degree programs in Robotics.

In accordance with the liaison criteria in the Curricular Procedures Handbook, this memo serves as notification to your School of our intent to make this curricular change.

Please review the enclosed/attached materials and send your comments, concern, or support to me by September 16, 2013. Your timely response is appreciated.

Please note that a lack of response will be interpreted as support.

Thank you for your time and input.

--
Kagan Tumer  
Professor, School of MIME  
Oregon State University  
http://engr.oregonstate.edu/~ktumer

---Attachments:

Robotics_CatI_proposal.docx 2.6 MB
Rob, here is the official liaison request for the degree.

Kagan

--

DATE: 8/30/2013
TO: Rob Stone, Head, School of Mechanical, Industrial and Manufacturing Engineering

SUBJECT: Curriculum Liaison

The enclosed Category I proposal describes new graduate degree programs in Robotics.

In accordance with the liaison criteria in the Curricular Procedures Handbook, this memo serves as notification to your School of our intent to make this curricular change.

Please review the enclosed/attached materials and send your comments, concern, or support to me by September 16, 2013. Your timely response is appreciated.

Please note that a lack of response will be interpreted as support.

Thank you for your time and input.

--

Kagan Tumer
Professor, School of MIME
Oregon State University
http://engr.oregonstate.edu/~ktumer

Attachments:

Robotics_CatI_proposal.docx 2.6 MB
Kagan,

I fully support the Robotics graduate program as described in the attached Cat I proposal. The MEng, MS, Ph.D. programs that you outline are needed by both industry in the Pacific Northwest and the nation beyond. This program also meets the needs of students that are working with our eight robotics and controls faculty in MIME (and the eight plus additional faculty in EECS and beyond the COE) and will place OSU as one of the top five robotics programs in the US.

Rob

---

On Aug 30, 2013, at 1:33 PM, Kagan Tumer <kagan.tumer@oregonstate.edu> wrote:

Rob, here is the official liaison request for the degree.

Kagan

--

DATE: 8/30/2013
TO: Rob Stone, Head, School of Mechanical, Industrial and Manufacturing Engineering

SUBJECT: Curriculum Liaison

The enclosed Category I proposal describes new graduate degree programs in Robotics.

In accordance with the liaison criteria in the Curricular Procedures Handbook, this memo serves as notification to your School of our intent to make this curricular change.

Please review the enclosed/attached materials and send your comments, concern, or support to me by September 16, 2013. Your timely response is appreciated.

Please note that a lack of response will be interpreted as support.

Thank you for your time and input.

--

Kagan Tumer
Professor, School of MIME
Oregon State University
http://engr.oregonstate.edu/~ktumer
Greetings

The attached draft Category I proposal describes new graduate degree programs in Robotics.

In accordance with the liaison criteria in the OSU Curricular Procedures Handbook, this memo serves as notification of our intent to make this curricular change.

Please review the attached materials and send your comments, concern, or support to me by Friday November 15, 2013. Your timely response is appreciated.

Please note that a lack of response will be interpreted as support.

Thank you for your time and input.

Jim

James R. Lundy, Ph.D., P.E.
Executive Associate Dean
College of Engineering
Oregon State University
(541) 737-5235

Attachments:

Robotics_CatI_proposal.pdf 357 KB
October 30, 2013

Jim Lundy,

We appreciate the opportunity to review the proposal for graduate degrees in Robotics. Given that additional space resources are not required at this time and plans are being developed to renovate Graf Hall for all the future robotics activity, Capital Planning and Development supports this proposal.

Sincerely,

Jean Duffett, AIA
University Space Planner

cc: Kirk Pawlowski, Executive Director of Capital Planning & Development
    Sandra Woods, Dean of College of Engineering
Greetings

The attached draft Category I proposal describes new graduate degree programs in Robotics.

In accordance with the liaison criteria in the OSU Curricular Procedures Handbook, this memo serves as notification of our intent to make this curricular change.

Please review the attached materials and send your comments, concern, or support to me by Friday November 15, 2013. Your timely response is appreciated.

Please note that a lack of response will be interpreted as support.

Thank you for your time and input.

Jim

James R. Lundy, Ph.D., P.E.
Executive Associate Dean
College of Engineering
Oregon State University
(541) 737-5235

---Attachments:

Robotics_CatI_proposal.pdf 357 KB
## Budget Outline Form

**Estimated Costs and Sources of Funds for Proposed Program**

Total new resources required to handle the increased workload, if any. If no new resources are required, the budgetary impact should be reported as zero.

### Institution: Oregon State University

### Program: Ph.D., M.S. and M. Eng. In Robotics

### Academic Year: 2014-15

**Prepare one page each of the first four years**

<table>
<thead>
<tr>
<th>Column A</th>
<th>Column B</th>
<th>Column C</th>
<th>Column D</th>
<th>Column E</th>
<th>Column F</th>
</tr>
</thead>
<tbody>
<tr>
<td>From Current Budgetary Unit</td>
<td>Institutional Reallocation from Other Budgetary Unit</td>
<td>From Special State Appropriation Request</td>
<td>From Federal Funds and Other Grants</td>
<td>From Fees, Sales and Other Income</td>
<td>LINE ITEM TOTAL</td>
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<tr>
<td>Personnel:</td>
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<tr>
<td>Faculty (Include FTE)</td>
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<tr>
<td>Graduate Assistants (Include FTE)</td>
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</tr>
<tr>
<td>Support Staff (Include FTE)</td>
<td>$16,716 (0.5 fte)</td>
<td></td>
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<td>$16,716</td>
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<tr>
<td>Fellowships/Scholarships</td>
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<tr>
<td>OPE</td>
<td>$5,809</td>
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<td>Nonrecurring:</td>
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<tr>
<td>Personnel Subtotal</td>
<td>$22,525</td>
<td></td>
<td></td>
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<td>$22,525</td>
</tr>
</tbody>
</table>

| Other Resources: |
| Library/Printed | $6,196 | | | | $6,196 |
| Library/Electronic | | | | | |
| Supplies and Services | $500 | | | | $500 |
| Equipment | | | | | |
| Other Expenses | $7,000 | | | | $7,000 |
| Other Resources Subtotal | $13,696 | | | | $13,696 |

| Physical Facilities: |
| Construction | | | | | |
| Major Renovation | | | | | |
| Other Expenses | | | | | |
| Physical Facilities Subtotal | | | | | |
| GRAND TOTAL | $36,221 | | | | $36,221 |
Budget Outline Form  
Estimated Costs and Sources of Funds for Proposed Program  
Total new resources required to handle the increased workload, if any. If no new resources are required, the budgetary impact should be reported as zero.

Institution: Oregon State University  
Program: Ph.D., M.S. and M. Eng. In Robotics  
Academic Year: 2015-16

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<th>Column A From Current Budgetary Unit</th>
<th>Column B Institutional Reallocation from Other Budgetary Unit</th>
<th>Column C From Special State Appropriation Request</th>
<th>Column D From Federal Funds and Other Grants</th>
<th>Column E From Fees, Sales and Other Income</th>
<th>Column F LINE ITEM TOTAL</th>
</tr>
</thead>
<tbody>
<tr>
<td>Personnel</td>
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<tr>
<td>Faculty (Include FTE)</td>
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<td>Supplies and Services</td>
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<td>Equipment</td>
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<td>Major Renovation</td>
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<td>Other Expenses</td>
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<td>Physical Facilities Subtotal</td>
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<tr>
<td>GRAND TOTAL</td>
<td>$37,287</td>
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<td>$37,287</td>
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</tbody>
</table>
Budget Outline Form
Estimated Costs and Sources of Funds for Proposed Program

Total new resources required to handle the increased workload, if any. If no new resources are required, the budgetary impact should be reported as zero.

Institution: Oregon State University
Program: Ph.D., M.S. and M. Eng. In Robotics
Academic Year: 2016-17

Indicate the year: First X Third Second

Prepare one page each of the first four years

<table>
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<th>Column B</th>
<th>Column C</th>
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<th>Column E</th>
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<tr>
<td>Personnel</td>
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</tbody>
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## Budget Outline Form

**Estimated Costs and Sources of Funds for Proposed Program**

Total new resources required to handle the increased workload, if any. If no new resources are required, the budgetary impact should be reported as zero.

| Institution: Oregon State University | Program: Ph.D., M.S. and M. Eng. In Robotics | Academic Year: 2017-18 |

Indicate the year: [ ] First [ ] Second [ ] Third [X] Fourth

Prepare one page each of the first four years

<table>
<thead>
<tr>
<th>Column A</th>
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<td>LINE ITEM TOTAL</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Personnel</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Faculty (Include FTE)</td>
<td></td>
</tr>
<tr>
<td>Graduate Assistants (Include FTE)</td>
<td></td>
</tr>
<tr>
<td>Support Staff (Include FTE)</td>
<td>$19,352 (0.5 fte)</td>
</tr>
<tr>
<td>Fellowships/Scholarships</td>
<td></td>
</tr>
<tr>
<td>OPE</td>
<td>$6,870</td>
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<tr>
<td>Nonrecurring:</td>
<td></td>
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<tr>
<td>Personnel Subtotal</td>
<td>$26,222</td>
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<table>
<thead>
<tr>
<th>Other Resources</th>
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</thead>
<tbody>
<tr>
<td>Library/Printed</td>
<td>$6,770</td>
</tr>
<tr>
<td>Library/Electronic</td>
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</tr>
<tr>
<td>Supplies and Services</td>
<td></td>
</tr>
<tr>
<td>Equipment</td>
<td></td>
</tr>
<tr>
<td>Other Expenses</td>
<td>$7,650</td>
</tr>
<tr>
<td>Other Resources Subtotal</td>
<td>$14,420</td>
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</table>

<table>
<thead>
<tr>
<th>Physical Facilities</th>
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</thead>
<tbody>
<tr>
<td>Construction</td>
<td></td>
</tr>
<tr>
<td>Major Renovation</td>
<td></td>
</tr>
<tr>
<td>Other Expenses</td>
<td></td>
</tr>
<tr>
<td>Physical Facilities Subtotal</td>
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</tbody>
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<p>| GRAND TOTAL | $40,642 | $40,642 |</p>
<table>
<thead>
<tr>
<th>Review</th>
<th>Approved by</th>
<th>Comments</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Review - College Approver - Engineering</td>
<td>Robert Paasch Associate Professor / Sch of Mech/Ind/Mfg Engr, December 11, 2013 11:50am</td>
<td>This proposal is ready for review by the Budgets and Fiscal Planning Committee. SW</td>
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<tr>
<td>2. Review - Curriculum Coordinator</td>
<td>Sarah Williams Coord-Curriculum / Acad Prgms/Assess/Accred, December 11, 2013 2:04pm</td>
<td>Comments regarding the proposal have been forwarded via e-mail to Kagan Tumer for consideration.</td>
</tr>
<tr>
<td>3. Review - Budgets and Fiscal Planning Committee</td>
<td>Luke Mc Ilvenny Mgr-Business Center / Bus &amp; Engr Business Ctr, January 23, 2014 1:35pm</td>
<td>Comments regarding the proposal have been forwarded via e-mail to Kagan Tumer for consideration.</td>
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