Minutes for the Dec 3&4, 2010 meeting of the Inter-Institutional Faculty Senate

Attending:

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<td>Rosemary Powers</td>
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Friday December 3, 2010 - called to order 13:13 by Joel Alexander

First guest: Jim Francesconi

- discuss whether restructuring will happen soon
- high chance of passing
  - but may be held up in Ways and Means
- pitch is as flexibility to use resources more effectively
- what should be the political role for the IIIFS in lobbying
there is an advocacy group being formed for higher ed
  - combine OUS, community colleges, OHSU
  - surveys are going out to people associated with these schools
  - will be able to set a strategy

how is the bottom level that OUS will accept to become independent being set

what % of the student need going to be met (currently it's around 8-10%, but benchmarks seem to be mentioning 12%)

academic affairs with provosts and faculty need to set these performance targets

Is the board becoming more focused on the business side?
  - Response - The board was always more on the business side and the chancellor's office and staff dealt with academics.
  - Need to strengthen academic affairs committee because we'll need it with restructuring.
  - Setting performance measure will help avoid micro-management

Is there a danger that the board will become toothless with the budget problems?
  - this is a concern
  - an overall investment board (for OUS, community college)

Working through the question of what control will be at the board and at the local level.

Is the legislature and board trying to make graduation more efficient?
  - response: the applied baccalauriate through CC is good in some cases but the board doesn't want to have CC offering four year degrees
  - teaching education has been prioritized
  - there is a joint board to the K12/Higher Ed

Questions for IIFS?
  - Academic affairs committee:
    - picked 6 areas of priority
      - teacher ed
      - mission of portfolio adding up to the whole (not so much duplication) and meeting gaps in services
      - access by demographics (Latino and rural)
      - diversifying the faculty
      - retention and setting targets
      - economic development (Jill Eiland)
        - critical degrees and what to measure
        - do this in engineering - expand this to other degrees such as health care
      - faculty support (compensation, other supplemental pay, career advancement and flexibility, nature of work, time, resources and services)
    - part of a two year plan
      - need to make demonstrated progress over 2 years
      - think about these in priority list vs. low cost, medium high cost
    - IIFS should come up with a list of these priorities from the faculty point of view
    - Some of the non-compensation issues are about staffing and facilities to help faculty to do their work
Guests: Richard Devlin, Oregon Senate and Co-chair of the Ways and Means committee, Brittany Miles - campaign manager, Mary Moller, director of government relations PSU

- Severe budget issues
  - no new revenue or reserves to meet the shortfall
- action that IIFS can do
  - need to make strong cases for choices
  - decisions will have big impacts
- need to see which of these are the real investments which will require decisions at the short term that will provide results we want on the long term
- worries him that we are setting certain floor and then trying to add back
  - the group that has the floor will loose over the long term because other budgets will grow faster
  - need to have cooperation between Kto12
- One of the aspects of the proposal 40/40/20
  - what would it cost to actually fund this proposal
  - for example to get the last 10% graduated from high school would be huge cost (greater than the best higher ed)
- What's your take on reset report?
  - multiple versions being considered (one from just several days)
  - reset report missed some questions and built in assumptions
    - such as: when we entered the recession,
    - we had big levels of federal funds
- What about OUS restructuring
  - will cost money
  - will probably keep issuing F-bonds (that generate revenue) put probably not general obligation bonds
  - get objectives for higher ed down to limited number such as student numbers, graduation rates,
    - shouldn't have so many objectives
  - the comparison to community colleges was problematic
    - but they are responsible to elected boards
    - which he doesn't think we would want
  - does think OUS should have more flexibility
  - budget is going to require people to be very realistic
  - probably see steps toward OUS restructuring
  - if OUS is not a state agency there might be savings to OUS and cost the rest of the state
- Does it make a difference if we (IIFS) lobby?
  - more recently OUS has been in agreement
  - could have erosion of our public school system to lag
  - as other agencies claim more money, what can we do to increase support for higher education
Guest: Jill Eiland - State Board,

- Joined in May this year
- Intel -
  - investment in research and development has paid off for Oregon
- JJ provided details on our operations
  - elected by our respective Senates and report back
  - have forged a good working relationship with Chancellor
  - we used to meet when the Board went to the other campuses, but that has changed
- board meetings are formal and structured and work is being done at the committee level
- Grant attends the Provost Council / Academic Strategies meeting and Joel is on the Governance Committee
- Where is the communication with the faculty breaking down?
  - coffee sessions were informal
  - we have meetings with Rosemary and Dalton and sessions with the Chancellor
- can we have board members at these meetings
- Jeff - there are seven institutions with independent agendas that overlap
- Eiland - don't have to give up your strengths to be part of the system
- could we be more proactive?
- Faculty senate presidents are now together?

Guests: George Pernsteiner and Sona Andrews, OUS

- Bring us up to date
  - latest economic forecast is down
  - but no mid-year cut
  - biggest single driver on state budget is no longer Kto12 now human services (case load demands from recession and health programs)
  - state has to pay 6.1% increase to have to deal with PERS
  - Reset report shows that a lot of the money is bound up with people who have already retired
  - Kulongoskis made recommendations - but not sure that Kitzaber will support this
    - reduce or eliminate state's PERS 6% contribution
    - only 3% compensation increases
    - try to reduce PEBB costs
    - apply same logic to Kto12 funds
- current and incoming governor aren't putting OUS at a lower priority for funding that other agencies
- governance proposal
- doesn't solve problem permanently
- allows us to be more effective
- for budget purposes - treat us like Kto12 and CC
  - no sweeping
  - OUS isn't getting money for increases in students but puts them in situation of violating state law
- governance committee has put a bill together and will be introduced in Senate and committe bill introduced in house in January
  - one significant change from before- reserved the right to have independent plan for benefits
  - now have a tuition process at each campus -
- consultant to legislature told them that OUS is most micro-managed in the US
- one potential problem could be the cost of the coordinating council
- What should IIFS be doing?
  - response from GP:
  - two areas that you should consider
    - 1) put the 40/40/20 goals into statute
    - 2) going to be asked what we think of the governance proposal
      - What are the unions going to say about this?
      - IIFS should vote on this issue.
- What's going on with the applied baccalaureate?
- Will OUS be able to dodge the budget cuts for 11/13 and what will it look like if we don't reorganize
  - right now OUS has $160 million in reserves that could be swept up
    - "several institutions go over the cliff" in the first year
    - no matter what the individual campuses do in self-help
    - but that doesn't solve the problem
    - we will still need more money in 13/15
  - the system may get through the biennium but parts of the system might be lost
- What are the projections for what 40/40/20 will cost?
  - there is a report that identifies the costs
  - it's aspirational
- Is IIFS officially invited to provost's council?

Saturday December 4, 2010

Discussion of the faculty senate presidents council vs. IIFS

- one of the major topics was the UofO proposal
- is there a different audience for the faculty senate presidents vs. IIFS
- Why shouldn't IIFS be serving this purpose?
- Should we go on record as questioning what the purpose of the presidents meetings.
- didn't resolve to take any action
Time and location of IIFS meetings

- traditional schedule Feb, April, June
- Board Retreat is Jan 6&7
- Important to look at the documents that are on the OUS website and
- We already have IIFS coffees planned - see the board meeting website at: http://www.ous.edu/state_board/meeting/schedule.php
- JJ proposes Fri Feb 4, Fri Mar 4, and Fri June 3 at same time as board & seconded.
  - passed
  - will check with the Chancellor is to schedule Mar and June meetings
  - Feb 4th meeting -
- Should we cancel the IIFS coffee in July? -- consensus was no
- we should assign people to go to those coffees

We need to elect a vice president and secretary

- we should have a nominating committee (Jeff and Joel)
- contact Jeff and Joel if you would like to be nominated
- we have a tradition of alternating big and small presidents
- our appointments start in January
- JJ moves that we extend the current terms of office for secretary and provost council through the Feb meeting
  - IN seconded
  - amended and seconded to include Joel is the IIFS representative to the governance committee
  - vote - passed by voice vote

Discussion of the restructuring plan

- The IIFS voted to endorse the restructuring plan --
- we should all be aware of the targets for the performance metrics http://www.ous.edu/state_board/meeting/dockets/ddoc101021-GPC1.pdf
  - benchmarks move up for parameters that have been constant or declining
- campuses have different forms of shared governance that do or don't include faculty, staff, research
  - will the faculty be appointed by the president or the senate
  - Bob Turner will send us the official OUS definitions for "faculty"

minutes from October and Dec were approved

Differential tuition, who's using it and how was it decided?

Can schools change the tuition structure for enrollment management?

Provosts' council report from Grant Kirby

- provosts' council met with community colleges
  - applied baccalaureate -
many questions on what courses are and aren't accepted for transfer
if a CC sees a need then they will contact the university to offer courses
and if they don't want to offer the course, the CC could propose offering
a baccalaureate degree
student could have associates degree and other 100&200 level courses to
fill in the course load
  - could relate to the 40/40/20 (what counts in the 40 BA,BS and AB?)
  - there might be a text case where a community college contacts a 4yr school
  - Bob Turner will take this an item of concern to Sona Andrews

- faculty audit being carried out agency by agency
  - faculty activity
  - related to metrics for measuring performance
  - Mark Haas is pushing or more efficiency in post-secondary education
    - passed around a article about the Texas model for measuring productivity
  - **Should set up a contact for any faculty who are contacted by these auditors.**
    - Patty Senkowski from OUS - could help understand what we are supposed to do if contacted?

Campus reports

- EOU - seems like they're going to loose out-of-state tuition exception
- SOU - student was withdrawn from a ceramics course and the university can't respond because of FERPA, did an analysis on course scheduling and move to campus wide grid
- WOU - new wellness and recreation building, live and learn dorm
- UofO - the "new partnership" proposals and example scenarios
- OIT - Wilsonville project is well underway but some uncertainties
- OSU - President Ray is pushing for governance proposal, PEBB will be looking for new choice of providers, was a power surge that knocked out phones and caused them to cancel a class
- PSU - student success and retention is being pushed, digital measures is being proposed as a way to track
- OHSU - consultants helping with strategic plan, another group to help with business model and another to help set up the audit of faculty work and patient care, OHSU-PSU strategic alliance

adjourned at --