

# 2005 Survey of Oregon Local Governments



*Preliminary Results*

**Master of Public Policy Program  
Oregon State University  
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## Introduction

The League of Oregon Cities (LOC), the University of Oregon's (UO) Planning, Policy and Public Management Department, and the Master of Public Program at Oregon State University (OSU) conducted a survey of Oregon cities between June and August, 2005. The purpose of the survey was to determine what types of research, outreach, and training needs are of most importance to Oregon's cities. Responses to the survey will be used by LOC, UO and OSU to evaluate current services and to plan for new training and outreach efforts in the future. This study was funded by Oregon State University's Rural Studies Program and was implemented by faculty and students in the OSU Master of Public Policy Program.

LOC's executive mailing list containing names and addresses of city managers and mayors (and other senior officials) was utilized in the study. This list has 472 valid contacts representing all of Oregon's 240 cities. We received responses from 252 contacts (53% response rate) representing 210 of Oregon's cities (87.5% response rate). For the preliminary results presented here, we have included all responses to the survey. This means that 42 cities have responses from both mayors and city managers. Results for the survey are presented by city size.

*Note:* Frequencies may range from 99% to 101% due to rounding.

<b>City Size:</b>	<b>Number of Responses:</b>	<b>Percent of Total:</b>
Less than 500	39	15.5%
501 to 1,000	40	15.9%
1,001 to 2,500	63	25.0%
2,501 to 10,000	60	23.8%
10,001 to 20,000	22	8.7%
20,001 plus	28	11.1%

**SECTION 1**

**This initial section of the survey deals with general background information concerning you and your familiarity with the League of Oregon Cities.**

**Q-1 Are you an elected or appointed official?**

<b>City Size:</b>	<b>Elected Official</b>	<b>Appointed Official</b>
500 and less	50%	50%
501 to 1,000	36%	64%
1,001 to 2,500	34%	65%
2,501 to 10,000	33%	67%
10,001 to 20,000	36%	64%
20,001 plus	46%	54%

**Q-2 What is your current position with the city?**

<b>City Size:</b>	<b>Mayor</b>	<b>City Manager</b>	<b>Administrator/Recorder</b>
500 and less	43%	11%	46%
501 to 1,000	38%	11%	51%
1,001 to 2,500	32%	17%	52%
2,501 to 10,000	34%	37%	29%
10,001 to 20,000	38%	38%	24%
20,001 plus	46%	46%	8%

**Q-3 How many years have you been in this position?**

<b>City Size:</b>	<b>Mean Years</b>
500 and less	7.2
501 to 1,000	7.2
1,001 to 2,500	6.1
2,501 to 10,000	4.0
10,001 to 20,000	6.4
20,001 plus	6.3

**Q-4 How many years of experience do you have working in local government?**

<b>City Size:</b>	<b>Mean Years</b>
500 and less	12.9
501 to 1,000	14.7
1,001 to 2,500	15.8
2,501 to 10,000	18.0
10,001 to 20,000	21.8
20,001 plus	20.0

**Q-5 In general, how familiar are you with the League of Oregon Cities (LOC) and their services?**

<b>City Size:</b>	<b>Not familiar at all</b>	<b>Somewhat familiar</b>	<b>Moderately familiar</b>	<b>Familiar</b>	<b>Very familiar</b>
500 and less	0%	18%	18%	49%	15%
501 to 1,000	0%	16%	10%	48%	26%
1,001 to 2,500	2%	7%	23%	38%	30%
2,501 to 10,000	0%	3%	14%	39%	44%
10,001 to 20,000	0%	9%	0%	27%	63%
20,001 plus	0%	4%	11%	44%	41%

**Q-6 In general, how often do you interact with LOC personnel in a typical month?**

<b>City Size:</b>	<b>Never</b>	<b>Infrequently</b>	<b>Sometimes</b>	<b>Frequently</b>	<b>Very frequently</b>
500 and less	10%	46%	36%	8%	0%
501 to 1,000	3%	53%	42%	3%	0%
1,001 to 2,500	7%	35%	43%	15%	0%
2,501 to 10,000	2%	32%	37%	20%	9%
10,001 to 20,000	0%	36%	27%	32%	4%
20,001 plus	4%	22%	33%	33%	7%

**Q-7 How often do you visit the LOC website in a typical month (if “Never,” go to Q-9)?**

<b>City Size:</b>	<b>Never</b>	<b>Infrequently</b>	<b>Sometimes</b>	<b>Frequently</b>	<b>Very frequently</b>
500 and less	26%	29%	24%	8%	13%
501 to 1,000	18%	37%	21%	16%	8%
1,001 to 2,500	20%	27%	20%	27%	5%
2,501 to 10,000	7%	19%	53%	19%	29%
10,001 to 20,000	9%	14%	32%	14%	32%
20,001 plus	23%	35%	15%	19%	8%

**Q-8 How “user-friendly” do you consider the LOC website?**

<b>City Size:</b>	<b>Not user friendly</b>	<b>Somewhat friendly</b>	<b>Moderately friendly</b>	<b>Friendly</b>	<b>Very friendly</b>
500 and less	0%	14%	39%	36%	11%
501 to 1,000	0%	3%	26%	68%	3%
1,001 to 2,500	4%	10%	24%	51%	10%
2,501 to 10,000	0%	13%	13%	58%	15%
10,001 to 20,000	0%	5%	35%	45%	15%
20,001 plus	1%	10%	24%	53%	12%

**Q-9 How often do you visit the LOC Legislative webpage in a typical month?**

<b>City Size:</b>	<b>Never</b>	<b>Infrequently</b>	<b>Sometimes</b>	<b>Frequently</b>	<b>Very frequently</b>
500 and less	35%	24%	24%	13%	3%
501 to 1,000	24%	40%	24%	10%	3%
1,001 to 2,500	28%	28%	28%	13%	2%
2,501 to 10,000	17%	19%	28%	22%	14%
10,001 to 20,000	14%	18%	32%	27%	9%
20,001 plus	28%	44%	8%	16%	4%

**SECTION 2**

**In this section of the survey we are interested in your use and evaluation of some LOC services.**

**Q-10** How frequently have you used the LOC services listed below and how important do you consider these services? On the left side of the page, please circle the number that indicates your annual frequency of use of each service and on the right side, circle the importance of each service.

*How frequently have you used the following services on an annual basis? [ Note: "Sometimes" omitted from table]*

	% Never and Infrequently	% Frequent and Very Frequently
<b>LOC Annual Conference</b>		
500 and less	84%	11%
501 to 1,000	46%	26%
1,001 to 2,500	52%	33%
2,501 to 10,000	19%	69%
10,001 to 20,000	18%	77%
20,001 plus	18%	68%
<b>Small Cities Support Network</b>		
500 and less	43%	19%
501 to 1,000	44%	31%
1,001 to 2,500	43%	33%
2,501 to 10,000	55%	25%
10,001 to 20,000	86%	4%
20,001 plus	93%	4%
<b>Website Information</b>		
500 and less	39%	22%
501 to 1,000	42%	21%
1,001 to 2,500	35%	42%
2,501 to 10,000	20%	61%
10,001 to 20,000	23%	41%
20,001 plus	37%	30%
<b>Email Discussion List: City/County Administrator</b>		
500 and less	66%	17%
501 to 1,000	66%	24%
1,001 to 2,500	47%	39%
2,501 to 10,000	29%	58%
10,001 to 20,000	42%	53%
20,001 plus	54%	36%

	% Never and Infrequently	% Frequent and Very Frequently
<b>Email Discussion List: Human Resources Information Sharing</b>		
500 and less	74%	6%
501 to 1,000	74%	5%
1,001 to 2,500	76%	10%
2,501 to 10,000	58%	19%
10,001 to 20,000	80%	15%
20,001 plus	89%	0%
<b>Codification</b>		
500 and less	91%	0%
501 to 1,000	69%	6%
1,001 to 2,500	83%	7%
2,501 to 10,000	78%	11%
10,001 to 20,000	76%	9%
20,001 plus	88%	0%
<b>Conference Calling/On-line Meeting Services</b>		
500 and less	89%	0%
501 to 1,000	87%	0%
1,001 to 2,500	88%	0%
2,501 to 10,000	80%	9%
10,001 to 20,000	81%	5%
20,001 plus	81%	0%
<b>National Purchasing Partners (LOC group purchasing program)</b>		
500 and less	100%	0%
501 to 1,000	86%	3%
1,001 to 2,500	100%	0%
2,501 to 10,000	85%	4%
10,001 to 20,000	90%	5%
20,001 plus	85%	8%
<b>U.S. Communities Government Purchasing program</b>		
500 and less	100%	0%
501 to 1,000	89%	3%
1,001 to 2,500	100%	0%
2,501 to 10,000	89%	4%
10,001 to 20,000	95%	0%
20,001 plus	96%	0%

	<b>% Never and Infrequently</b>	<b>% Frequent and Very Frequently</b>
<b>Group Citation Purchasing</b>		
500 and less	97%	3%
501 to 1,000	80%	6%
1,001 to 2,500	77%	12%
2,501 to 10,000	77%	15%
10,001 to 20,000	68%	21%
20,001 plus	87%	8%
<b>Intern Placement</b>		
500 and less	97%	0%
501 to 1,000	97%	0%
1,001 to 2,500	96%	2%
2,501 to 10,000	91%	7%
10,001 to 20,000	90%	0%
20,001 plus	85%	4%
<b>Training: LOC Training (Oregon Local Leadership Institute)</b>		
500 and less	65%	16%
501 to 1,000	68%	8%
1,001 to 2,500	50%	22%
2,501 to 10,000	37%	24%
10,001 to 20,000	30%	35%
20,001 plus	61%	8%
<b>Training: LOC On-line Training</b>		
500 and less	97%	0%
501 to 1,000	87%	5%
1,001 to 2,500	88%	5%
2,501 to 10,000	79%	4%
10,001 to 20,000	62%	14%
20,001 plus	96%	0%
<b>City-County Insurance Services (CIS)</b>		
500 and less	14%	75%
501 to 1,000	16%	73%
1,001 to 2,500	5%	83%
2,501 to 10,000	6%	81%
10,001 to 20,000	9%	71%
20,001 plus	37%	52%

**Local Government Personnel Institute (LGPI)**

	<b>% Never and Infrequently</b>	<b>% Frequent and Very Frequently</b>
500 and less	54%	23%
501 to 1,000	64%	19%
1,001 to 2,500	41%	33%
2,501 to 10,000	17%	53%
10,001 to 20,000	20%	55%
20,001 plus	48%	24%

**Web Services Program (web site hosting service)**

500 and less	83%	6%
501 to 1,000	84%	13%
1,001 to 2,500	80%	7%
2,501 to 10,000	71%	19%
10,001 to 20,000	95%	5%
20,001 plus	87%	0%

**LOC Publications and Surveys**

500 and less	32%	45%
501 to 1,000	18%	46%
1,001 to 2,500	22%	47%
2,501 to 10,000	13%	62%
10,001 to 20,000	4%	73%
20,001 plus	15%	15%

**Home Town Voices Program (legislative advocacy)**

500 and less	70%	14%
501 to 1,000	44%	26%
1,001 to 2,500	59%	22%
2,501 to 10,000	36%	43%
10,001 to 20,000	38%	43%
20,001 plus	35%	43%

**LOCap Capital Financing Services**

500 and less	100%	0%
501 to 1,000	89%	0%
1,001 to 2,500	89%	4%
2,501 to 10,000	83%	9%
10,001 to 20,000	95%	0%
20,001 plus	96%	0%

**Q10. Please circle the number that indicates your annual frequency of use of each service and on the right side, circle the importance of each service.**

*How important do you consider these services? [Note: "Somewhat Important" omitted from table]*

	<b>% Not Important and Limited Importance</b>	<b>% Important and Very Important</b>
<b>LOC Annual Conference</b>		
500 and less	31%	39%
501 to 1,000	12%	62%
1,001 to 2,500	15%	64%
2,501 to 10,000	14%	74%
10,001 to 20,000	14%	77%
20,001 plus	19%	73%
<b>Small Cities Support Network</b>		
500 and less	9%	66%
501 to 1,000	3%	71%
1,001 to 2,500	7%	70%
2,501 to 10,000	18%	52%
10,001 to 20,000	21%	47%
20,001 plus	38%	29%
<b>Website Information</b>		
500 and less	8%	58%
501 to 1,000	3%	69%
1,001 to 2,500	9%	70%
2,501 to 10,000	7%	78%
10,001 to 20,000	0%	76%
20,001 plus	17%	70%
<b>Email Discussion List: City/County Administrator</b>		
500 and less	27%	37%
501 to 1,000	31%	41%
1,001 to 2,500	13%	67%
2,501 to 10,000	14%	71%
10,001 to 20,000	26%	63%
20,001 plus	29%	46%
<b>Email Discussion List: Human Resources Information Sharing</b>		
00 and less	24%	34%
501 to 1,000	21%	36%
1,001 to 2,500	23%	50%
2,501 to 10,000	15%	48%
10,001 to 20,000	29%	41%
20,001 plus	43%	33%

	% Not Important and Limited Importance	% Important and Very Important
<b>Codification</b>		
500 and less	30%	30%
501 to 1,000	10%	58%
1,001 to 2,500	17%	57%
2,501 to 10,000	24%	36%
10,001 to 20,000	26%	47%
20,001 plus	45%	27%
<b>Conference Calling/On-line Meeting Services</b>		
500 and less	41%	23%
501 to 1,000	44%	12%
1,001 to 2,500	35%	31%
2,501 to 10,000	40%	28%
10,001 to 20,000	42%	26%
20,001 plus	52%	17%
<b>National Purchasing Partners (LOC group purchasing program)</b>		
500 and less	42%	21%
501 to 1,000	23%	43%
1,001 to 2,500	39%	26%
2,501 to 10,000	37%	20%
10,001 to 20,000	37%	10%
20,001 plus	43%	30%
<b>U.S. Communities Government Purchasing program</b>		
500 and less	37%	20%
501 to 1,000	34%	38%
1,001 to 2,500	42%	23%
2,501 to 10,000	49%	17%
10,001 to 20,000	37%	5%
20,001 plus	50%	23%
<b>Group Citation Purchasing</b>		
500 and less	54%	18%
501 to 1,000	24%	45%
1,001 to 2,500	38%	34%
2,501 to 10,000	45%	25%
10,001 to 20,000	22%	22%
20,001 plus	60%	20%
<b>Intern Placement</b>		
500 and less	54%	15%
501 to 1,000	38%	21%
1,001 to 2,500	45%	26%
2,501 to 10,000	46%	33%
10,001 to 20,000	22%	17%
20,001 plus	48%	35%

	% Not Important and Limited Importance	% Important and Very Important
<b>Training: LOC Training (Oregon Local Leadership Institute)</b>		
500 and less	6%	57%
501 to 1,000	6%	57%
1,001 to 2,500	11%	68%
2,501 to 10,000	13%	58%
10,001 to 20,000	5%	74%
20,001 plus	9%	74%
<b>Training: LOC On-line Training</b>		
500 and less	14%	40%
501 to 1,000	16%	47%
1,001 to 2,500	21%	48%
2,501 to 10,000	17%	39%
10,001 to 20,000	15%	45%
20,001 plus	37%	25%
<b>City-County Insurance Services (CIS)</b>		
500 and less	0%	92%
501 to 1,000	0%	86%
1,001 to 2,500	3%	95%
2,501 to 10,000	0%	93%
10,001 to 20,000	0%	90%
20,001 plus	8%	79%
<b>Local Government Personnel Institute (LGPI)</b>		
500 and less	21%	53%
501 to 1,000	22%	47%
1,001 to 2,500	12%	71%
2,501 to 10,000	4%	79%
10,001 to 20,000	5%	70%
20,001 plus	18%	54%
<b>Web Services Program (web site hosting service)</b>		
500 and less	40%	20%
501 to 1,000	29%	41%
1,001 to 2,500	28%	34%
2,501 to 10,000	39%	39%
10,001 to 20,000	35%	20%
20,001 plus	43%	33%
<b>LOC Publications and Surveys</b>		
500 and Less	8%	49%
501 to 1,000	6%	63%
1,001 to 2,500	8%	66%
2,501 to 10,000	6%	72%
10,001 to 20,000	4%	81%
20,001 plus	8%	68%

	<b>% Not Important and Limited Importance</b>	<b>% Important and Very Important</b>
<b>Home Town Voices Program (legislative advocacy)</b>		
500 and less	17%	37%
501 to 1,000	9%	63%
1,001 to 2,500	15%	56%
2,501 to 10,000	18%	70%
10,001 to 20,000	9%	62%
20,001 plus	14%	68%
<b>LOCap Capital Financing Services</b>		
500 and less	44%	18%
501 to 1,000	13%	35%
1,001 to 2,500	30%	35%
2,501 to 10,000	35%	22%
10,001 to 20,000	35%	18%
20,001 plus	45%	15%

<p><b>SECTION 3</b></p> <p><b>In this section of the survey we are interested in your view concerning potential challenges to governing in your city.</b></p>
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**Q-11** Listed below are statements about the relationship between your city and state government. For each, please indicate your level of agreement or disagreement. If not applicable, please leave blank.

	<b>Strongly Disagree</b>	<b>Mildly Disagree</b>	<b>Neutral</b>	<b>Mildly Agree</b>	<b>Strongly Agree</b>
The state should not preempt City's local revenue raising authority.					
500 and less	0%	0%	6%	25%	70%
501 to 1,000	0%	3%	13%	13%	72%
1,001 to 2,500	2%	0%	5%	8%	85%
2,501 to 10,000	2%	2%	2%	7%	88%
10,001 to 20,000	4%	4%	4%	9%	77%
20,001 plus	0%	0%	0%	0%	100%

Legislation preempting local decision-making/home rule authority should not be passed.

500 and less	0%	3%	11%	14%	72%
501 to 1,000	0%	0%	8%	23%	69%
1,001 to 2,500	2%	0%	10%	9%	80%
2,501 to 10,000	0%	0%	5%	4%	91%
10,001 to 20,000	0%	0%	4%	4%	91%
20,001 plus	0%	0%	0%	7%	93%

	<b>Strongly Disagree</b>	<b>Mildly Disagree</b>	<b>Neutral</b>	<b>Mildly Agree</b>	<b>Strongly Agree</b>
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There is an open line of communication between state and local governments (i.e. information sharing).

500 and less	5%	35%	30%	16%	13%
501 to 1,000	13%	23%	15%	33%	15%
1,001 to 2,500	12%	19%	37%	24%	8%
2,501 to 10,000	0%	16%	35%	35%	14%
10,001 to 20,000	4%	9%	59%	23%	4%
20,001 plus	0%	18%	41%	26%	15%

The state allows a reasonable amount of time for local governments to submit required reports.

500 and less	11%	17%	28%	31%	14%
501 to 1,000	0%	18%	36%	33%	13%
1,001 to 2,500	3%	21%	33%	36%	7%
2,501 to 10,000	0%	16%	35%	35%	14%
10,001 to 20,000	4%	9%	59%	23%	4%
20,001 plus	0%	18%	41%	26%	15%

A Constitutional Amendment should be passed to preserve local control of taxes and fees levied by cities.

500 and less	0%	6%	22%	31%	42%
501 to 1,000	3%	10%	32%	18%	37%
1,001 to 2,500	2%	5%	23%	25%	46%
2,501 to 10,000	7%	9%	22%	21%	42%
10,001 to 20,000	9%	4%	23%	36%	27%
20,001 plus	0%	4%	25%	43%	29%

My local governmental unit has the capability to perform on-line reporting and electronic submission of data.

500 and less	15%	6%	44%	23 %	12%
501 to 1,000	5%	8%	16%	38%	32%
1,001 to 2,500	3%	9%	21%	37%	30%
2,501 to 10,000	2%	6%	6%	40%	48%
10,001 to 20,000	0%	4%	23%	45%	27%
20,001 plus	0%	4%	0%	30%	67%

**Q-12 Listed below are statements about local organization and management issues. For each, please indicate your level of agreement or disagreement. If not applicable, please leave blank.**

	<b>Strongly Disagree</b>	<b>Mildly Disagree</b>	<b>Neutral</b>	<b>Mildly Agree</b>	<b>Strongly Agree</b>
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My city has a process in place for informing elected officials about legislative issues and responding to the League of Oregon Cities' Legislative Action Alerts.

500 and less	6%	23%	20%	43%	9%
501 to 1,000	10%	23%	23%	33%	10%
1,001 to 2,500	7%	16%	23%	37%	17%
2,501 to 10,000	9%	7%	13%	40%	31%
10,001 to 20,000	0%	5%	14%	52%	29%
20,001 plus	4%	4%	14%	32%	46%

My city meets regularly with legislators and candidates on a regular basis.

500 and less	33%	39%	17%	11%	0%
501 to 1,000	36%	26%	26%	8%	5%
1,001 to 2,500	9%	42%	28%	17%	3%
2,501 to 10,000	5%	21%	16%	39%	18%
10,001 to 20,000	5%	5%	19%	52%	19%
20,001 plus	14%	11%	11%	25%	39%

LOC provides adequate information about proposed/adopted legislation.

500 and less	3%	3%	21%	47%	26%
501 to 1,000	0%	3%	8%	51%	38%
1,001 to 2,500	2%	5%	12%	36%	46%
2,501 to 10,000	0%	0%	3%	39%	58%
10,001 to 20,000	0%	0%	5%	33%	62%
20,001 plus	0%	0%	7%	46%	46%

My governmental unit has sufficient personnel and equipment to carry out its duties.

500 and less	23%	28%	20%	18%	10%
501 to 1,000	28%	20%	8%	23%	20%
1,001 to 2,500	27%	45%	10%	10%	8%
2,501 to 10,000	25%	33%	12%	17%	12%
10,001 to 20,000	20%	25%	30%	15%	10%
20,001 plus	14%	21%	21%	25%	18%

	<b>Strongly Disagree</b>	<b>Mildly Disagree</b>	<b>Neutral</b>	<b>Mildly Agree</b>	<b>Strongly Agree</b>
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My governmental unit plans and adopts budgets that fund the critical needs and priorities of its service area.

500 and less	5%	5%	5%	49%	36%
501 to 1,000	8%	10%	3%	44%	36%
1,001 to 2,500	5%	13%	13%	35%	33%
2,501 to 10,000	2%	5%	7%	33%	53%
10,001 to 20,000	0%	9%	9%	48%	33%
20,001 plus	7%	14%	7%	43%	29%

Local governmental units within my community work collaboratively to provide services.

500 and less	13%	8%	24%	39%	16%
501 to 1,000	0%	16%	16%	34%	34%
1,001 to 2,500	10%	12%	23%	37%	18%
2,501 to 10,000	5%	5%	17%	40%	33%
10,001 to 20,000	0%	0%	5%	62%	33%
20,001 plus	4%	11%	0%	46%	40%

**Q-13** Listed below are statements about local budgets and revenues. For each, please indicate your level of agreement or disagreement. If not applicable, please leave blank.

	<b>Strongly Disagree</b>	<b>Mildly Disagree</b>	<b>Neutral</b>	<b>Mildly Agree</b>	<b>Strongly Agree</b>
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Revenues collected through property taxes in my governmental unit have increased over the last five years.

500 and less	16%	21%	18%	29%	16%
501 to 1,000	3%	16%	16%	53%	13%
1,001 to 2,500	10%	2%	10%	61%	17%
2,501 to 10,000	12%	2%	7%	47%	33%
10,001 to 20,000	0%	10%	10%	55%	25%
20,001 plus	4%	4%	8%	23%	61%

Revenues generated through fines and fees have increased over the last five years.

500 and less	11%	17%	34%	29%	9%
501 to 1,000	19%	22%	8%	42%	8%
1,001 to 2,500	15%	15%	18%	40%	12%
2,501 to 10,000	9%	9%	19%	43%	21%
10,001 to 20,000	0%	5%	14%	57%	24%
20,001 plus	0%	4%	4%	37%	56%

	<b>Strongly Disagree</b>	<b>Mildly Disagree</b>	<b>Neutral</b>	<b>Mildly Agree</b>	<b>Strongly Agree</b>
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Total revenues from all sources are sufficient to fund services that my governmental unit is required to provide.

500 and less	31.6%	42.1%	13.2%	10.5%	2.6%
501 to 1,000	28.2%	33.3%	10.3%	25.6%	2.6%
1,001 to 2,500	26.7%	36.7%	10.0%	23.3%	3.3%
2,501 to 10,000	49.1%	29.8%	1.8%	14.0%	5.3%
10,001 to 20,000	23.8%	61.9%	4.8%	4.8%	4.8%
20,001 plus	32.1%	35.7%	7.1%	17.9%	7.1%

Revenues are increasing in my governmental unit sufficient to support current-level services for economic growth.

500 and less	30%	46%	19%	5%	0%
501 to 1,000	44%	31%	0%	23%	3%
1,001 to 2,500	28%	47%	8%	15%	2%
2,501 to 10,000	47%	25%	14%	7%	7%
10,001 to 20,000	43%	38%	9%	5%	5%
20,001 plus	43%	39%	0%	14%	4%

My governmental unit effectively collects current fees and fines.

500 and less	8%	19%	19%	42%	11%
501 to 1,000	0%	27%	19%	49%	5%
1,001 to 2,500	2%	17%	12%	53%	17%
2,501 to 10,000	9%	10%	19%	47%	14%
10,001 to 20,000	0%	5%	38%	43%	14%
20,001 plus	4%	4%	7%	56%	30%

My governmental unit effectively collects delinquent fees and fines.

500 and less	6%	28%	19%	42%	6%
501 to 1,000	11%	25%	22%	36%	6%
1,001 to 2,500	10%	17%	21%	38%	14%
2,501 to 10,000	11%	23%	29%	29%	9%
10,001 to 20,000	0%	5%	48%	43%	5%
20,001 plus	4%	11%	26%	37%	22%

	<b>Strongly Disagree</b>	<b>Mildly Disagree</b>	<b>Neutral</b>	<b>Mildly Agree</b>	<b>Strongly Agree</b>
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The local property tax rate is currently at the cap or will reach the cap in the next two years.

500 and less	6%	12%	37%	12%	31%
501 to 1,000	9%	9%	20%	37%	26%
1,001 to 2,500	7%	7%	26%	12%	47%
2,501 to 10,000	2%	17%	11%	25%	44%
10,001 to 20,000	15%	20%	15%	30%	20%
20,001 plus	14%	18%	0%	21%	46%

Inflation has significantly affected our ability to balance the budget in the last two years.

500 and less	8%	23%	8%	27%	35%
501 to 1,000	9%	15%	21%	38%	18%
1,001 to 2,500	9%	23%	23%	12%	33%
2,501 to 10,000	12%	8%	15%	27%	37%
10,001 to 20,000	12%	19%	19%	12%	37%
20,001 plus	9%	23%	27%	4%	36%

State laws and programs assist my governmental unit with attracting new businesses to my community.

500 and less	47%	23%	23%	6%	0%
501 to 1,000	55%	26%	18%	0%	0%
1,001 to 2,500	27%	32%	30%	9%	2%
2,501 to 10,000	19%	26%	30%	16%	9%
10,001 to 20,000	30%	5%	40%	25%	0%
20,001 plus	7%	36%	7%	21%	29%

**Q-14 What types of new revenue sources were added (if any) to fund new services in the previous year? (Check all that apply)**

	<b>% Yes</b>	<b>% No</b>
<b>User fee(s)</b>		
500 and less	18%	82%
501 to 1,000	33%	67%
1,001 to 2,500	27%	73%
2,501 to 10,000	42%	60%
10,001 to 20,000	35%	65%
20,001 plus	46%	54%

	<b>% Yes</b>	<b>% No</b>
<b>Levy</b>		
500 and less	8%	92%
501 to 1,000	8%	92%
1,001 to 2,500	7%	93%
2,501 to 10,000	9%	91%
10,001 to 20,000	5%	95%
20,001 plus	7%	93%

**Franchise fee enhancement**

500 and less	3%	97%
501 to 1,000	13%	87%
1,001 to 2,500	17%	83%
2,501 to 10,000	21%	79%
10,001 to 20,000	15%	85%
20,001 plus	18%	82%

**Local sales tax**

500 and less	0%	100%
501 to 1,000	5%	95%
1,001 to 2,500	3%	97%
2,501 to 10,000	7%	93%
10,001 to 20,000	0%	100%
20,001 plus	7%	93%

**Q-15** Listed below are statements about service delivery. For each, please indicate your level of agreement or disagreement. If not applicable, please leave blank.

<b>Strongly Disagree</b>	<b>Mildly Disagree</b>	<b>Neutral</b>	<b>Mildly Agree</b>	<b>Strongly Agree</b>
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My governmental unit has provided more services to its taxpayers in the last five years.

500 and less	11%	17%	25%	22%	25%
501 to 1,000	10%	15%	13%	51%	10%
1,001 to 2,500	5%	10%	23%	40%	22%
2,501 to 10,000	9%	18%	20%	30%	23%
10,001 to 20,000	14%	14%	5%	43%	24%
20,001 plus	21%	11%	4%	46%	18%

	<b>Strongly Disagree</b>	<b>Mildly Disagree</b>	<b>Neutral</b>	<b>Mildly Agree</b>	<b>Strongly Agree</b>
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The cost for providing services to the taxpayers, in general, has remained unchanged over the last five years.

500 and less	47%	32%	3%	10%	8%
501 to 1,000	47%	39%	3%	10%	0%
1,001 to 2,500	55%	37%	5%	2%	2%
2,501 to 10,000	65%	25%	5%	3%	2%
10,001 to 20,000	62%	19%	5%	0%	14%
20,001 plus	71%	21%	4%	0%	4%

My governmental unit has adequate funding to replace aging infrastructure.

500 and less	72%	15%	8%	0%	5%
501 to 1,000	71%	18%	3%	8%	0%
1,001 to 2,500	76%	15%	5%	2%	2%
2,501 to 10,000	68%	25%	0%	5%	2%
10,001 to 20,000	71%	14%	5%	5%	5%
20,001 plus	57%	11%	18%	14%	0%

New state laws do not conflict with the enforcement of existing local statutes in my governmental unit.

500 and less	23%	26%	40%	11%	0%
501 to 1,000	20%	37%	31%	9%	3%
1,001 to 2,500	17%	32%	40%	7%	4%
2,501 to 10,000	23%	35%	31%	10%	2%
10,001 to 20,000	33%	24%	43%	0%	0%
20,001 plus	18%	22%	41%	15%	4%

**Q-16 To your knowledge, new or increased services were added in response to which of the following issues? (Check all that apply)**

	<b>Percent Yes</b>	<b>Percent No</b>
<b>Demographic changes in my community.</b>		
500 and less	5%	95%
501 to 1,000	8%	92%
1,001 to 2,500	22%	78%
2,501 to 10,000	37%	63%
10,001 to 20,000	52%	48%
20,001 plus	70%	30%

	<b>Percent Yes</b>	<b>Percent No</b>
<b>Changes in State law.</b>		
500 and less	20%	80%
501 to 1,000	20%	80%
1,001 to 2,500	18%	82%
2,501 to 10,000	35%	64%
10,001 to 20,000	38%	62%
20,001 plus	37%	63%
<b>Population growth/decline.</b>		
500 and less	28%	72%
501 to 1,000	36%	64%
1,001 to 2,500	48%	52%
2,501 to 10,000	49%	51%
10,001 to 20,000	62%	38%
20,001 plus	74%	26%
<b>Changes in economic conditions.</b>		
500 and less	20%	79%
501 to 1,000	8%	92%
1,001 to 2,500	25%	75%
2,501 to 10,000	28%	72%
10,001 to 20,000	33%	67%
20,001 plus	37%	63%
<b>New local leadership with new priorities.</b>		
500 and less	26%	74%
501 to 1,000	23%	77%
1,001 to 2,500	28%	72%
2,501 to 10,000	40%	60%
10,001 to 20,000	43%	57%
20,001 plus	41%	59%

**Percent Yes                  Percent No**

**Changes in federal law.**

500 and less	5%	95%
501 to 1,000	8%	92%
1,001 to 2,500	12%	88%
2,501 to 10,000	19%	81%
10,001 to 20,000	10%	91%
20,001 plus	37%	63%

**Needs unmet because dropped by other public sector provider.**

500 and less	3%	97%
501 to 1,000	8%	92%
1,001 to 2,500	8%	92%
2,501 to 10,000	16%	84%
10,001 to 20,000	19%	81%
20,001 plus	11%	89%

**Newly identified needs in the community.**

500 and less	26%	74%
501 to 1,000	33%	67%
1,001 to 2,500	37%	63%
2,501 to 10,000	33%	67%
10,001 to 20,000	38%	62%
20,001 plus	48%	52%

**Q-17 Listed below are statements about local control. For each, please indicate your level of agreement or disagreement. If not applicable, please leave blank.**

	<b>Strongly Disagree</b>	<b>Mildly Disagree</b>	<b>Neutral</b>	<b>Mildly Agree</b>	<b>Strongly Agree</b>
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There is an appropriate level of state oversight on local governmental units.

500 and less	9%	11%	43%	10%	17%
501 to 1,000	5%	13%	39%	34%	8%
1,001 to 2,500	14%	19%	37%	15%	15%
2,501 to 10,000	17%	15%	20%	30%	17%
10,001 to 20,000	14%	23%	23%	27%	14%
20,001 plus	15%	26%	15%	33%	11%

	<b>Strongly Disagree</b>	<b>Mildly Disagree</b>	<b>Neutral</b>	<b>Mildly Agree</b>	<b>Strongly Agree</b>
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State government works closely with my local governmental unit to prevent duplication of services.

500 and less	29%	35%	29%	6%	0%
501 to 1,000	34%	29%	32%	0%	5.3%
1,001 to 2,500	22%	29%	43%	3%	1.7%
2,501 to 10,000	16%	47%	21%	14%	1.8%
10,001 to 20,000	23%	41%	36%	0%	0%
20,001 plus	22%	37%	26%	15%	0%

Local control of daily operations in my governmental unit has increased in the past five years, which has provided my unit with more autonomy than previously experienced.

500 and less	13%	19%	52%	13%	3%
501 to 1,000	11%	20%	54%	9%	6%
1,001 to 2,500	14%	23%	42%	19%	2%
2,501 to 10,000	14%	36%	45%	5%	0%
10,001 to 20,000	29%	29%	29%	14%	0%
20,001 plus	11%	33%	52%	0%	4%

State and federal mandates within the last five years have caused my governmental unit to experience financial hardship.

500 and less	9%	6%	12%	50%	23%
501 to 1,000	10%	8%	20%	23%	38%
1,001 to 2,500	0%	14%	12%	40%	33%
2,501 to 10,000	2%	9%	23%	37%	30%
10,001 to 20,000	5%	5%	14%	57%	19%
20,001 plus	4%	7%	22%	37%	30%

The state has preempted my local government's authority in at least one area during the last five years.

500 and less	3%	16%	41%	25%	16%
501 to 1,000	5%	11%	43%	24%	16%
1,001 to 2,500	0%	7%	35%	26%	31%
2,501 to 10,000	5%	7%	25%	18%	44%
10,001 to 20,000	5%	5%	14%	29%	48%
20,001 plus	0%	4%	11%	58%	27%

**SECTION 4**

**In this final section of the survey we would like you to indicate what types of information and/or training you would find most useful for your jurisdiction.**

**Q-18 Please indicate your level of interest for the following topics.**

	No Interest	Little Interest	Somewhat Interested	Interested	Very Interested
<b>Criminal Justice:</b>					
Community policing					
500 and less	8%	11%	30%	35%	16%
501 to 1,000	10%	13%	29%	26%	21%
1,001 to 2,500	7%	5%	23%	40%	25%
2,501 to 10,000	7%	7%	34%	28%	24%
10,001 to 20,000	4%	9%	14%	54%	18%
20,001 plus	11%	15%	19%	27%	27%
Juvenile justice issues					
500 and less	31%	22%	33%	8%	6%
501 to 1,000	10%	10%	2%	34%	24%
1,001 to 2,500	10%	19%	19%	37%	14%
2,501 to 10,000	9%	22%	26%	28%	15%
10,001 to 20,000	4%	14%	41%	32%	9%
20,001 plus	11%	15%	35%	27%	11%
Women in the justice system					
500 and less	23%	43%	29%	6%	0%
501 to 1,000	24%	32%	21%	16%	8%
1,001 to 2,500	18%	22%	31%	2%	6%
2,501 to 10,000	29%	29%	21%	14%	7%
10,001 to 20,000	14%	36%	23%	27%	0%
20,001 plus	19%	42%	23%	8%	8%
Corrections issues					
500 and less	32%	24%	24%	8%	11%
501 to 1,000	21%	13%	26%	26%	13%
1,001 to 2,500	18%	24%	24%	29%	5%
2,501 to 10,000	26%	36%	17%	7%	14%
10,001 to 20,000	23%	27%	27%	23%	0%
20,001 plus	27%	19%	8%	31%	15%
<b>Public Management:</b>					
Grant writing					
500 and less	0%	0%	24%	38%	38%
501 to 1,000	0%	8%	23%	33%	36%
1,001 to 2,500	2%	3%	13%	27%	55%
2,501 to 10,000	2%	12%	19%	38%	29%
10,001 to 20,000	4%	0%	41%	32%	23%
20,001 plus	4%	22%	33%	22%	18%

	No Interest	Little Interest	Somewhat Interested	Interested	Very Interested
<b>Budgeting</b>					
500 and less	0%	11%	22%	40%	27%
501 to 1,000	5%	3%	29%	47%	16%
1,001 to 2,500	3%	7%	7%	41%	41%
2,501 to 10,000	0%	14%	31%	29%	26%
10,001 to 20,000	0%	14%	23%	50%	14%
20,001 plus	8%	23%	27%	27%	15%
<b>Accounting &amp; auditing</b>					
500 and less	0%	13%	22%	43%	22%
501 to 1,000	5%	5%	34%	42%	13%
1,001 to 2,500	7%	7%	21%	26%	39%
2,501 to 10,000	0%	17%	31%	36%	15%
10,001 to 20,000	0%	23%	45%	32%	0%
20,001 plus	11%	38%	31%	11%	8%
<b>Conflict resolution</b>					
500 and less	3%	18%	24%	39%	16%
501 to 1,000	8%	13%	32%	37%	10%
1,001 to 2,500	3%	9%	19%	32%	37%
2,501 to 10,000	3%	14%	30%	34%	19%
10,001 to 20,000	4%	4%	36%	41%	14%
20,001 plus	7%	7%	26%	44%	15%
<b>Negotiations</b>					
500 and less	11%	27%	35%	22%	5%
501 to 1,000	16%	18%	34%	26%	5%
1,001 to 2,500	7%	7%	32%	26%	28%
2,501 to 10,000	3%	22%	22%	42%	10%
10,001 to 20,000	4%	9%	14%	45%	27%
20,001 plus	4%	11%	33%	41%	11%
<b>Risk management</b>					
500 and less	3%	16%	46%	24%	11%
501 to 1,000	5%	8%	39%	37%	10%
1,001 to 2,500	2%	5%	24%	44%	25%
2,501 to 10,000	2%	17%	28%	41%	12%
10,001 to 20,000	0%	0%	43%	43%	14%
20,001 plus	4%	23%	38%	23%	11%
<b>Public participation processes</b>					
500 and less	5%	13%	35%	32%	13%
501 to 1,000	8%	13%	36%	33%	10%
1,001 to 2,500	2%	7%	29%	36%	26%
2,501 to 10,000	2%	15%	27%	42%	14%
10,001 to 20,000	4%	14%	18%	41%	23%
20,001 plus	7%	18%	15%	41%	18%

	No Interest	Little Interest	Somewhat Interested	Interested	Very Interested
<b>Human resource management</b>					
500 and less	16%	19%	22%	30%	13%
501 to 1,000	8%	16%	39%	26%	10%
1,001 to 2,500	4%	5%	34%	38%	18%
2,501 to 10,000	2%	15%	28%	34%	21%
10,001 to 20,000	0%	4%	50%	36%	9%
20,001 plus	8%	19%	31%	35%	8%
<b>Sexual harassment</b>					
500 and less	24%	32%	22%	19%	3%
501 to 1,000	8%	37%	42%	10%	3%
1,001 to 2,500	9%	14%	39%	21%	16%
2,501 to 10,000	7%	19%	45%	24%	5%
10,001 to 20,000	5%	14%	36%	36%	9%
20,001 plus	4%	27%	42%	23%	4%
<b>Information management (IT)</b>					
500 and less	8%	24%	42%	16%	10%
501 to 1,000	8%	24%	34%	24%	10%
1,001 to 2,500	6%	15%	37%	30%	13%
2,501 to 10,000	3%	10%	35%	37%	14%
10,001 to 20,000	4%	4%	41%	32%	18%
20,001 plus	8%	15%	19%	38%	19%
<b>Internet applications</b>					
500 and less	16%	16%	24%	30%	13%
501 to 1,000	8%	34%	24%	21%	13%
1,001 to 2,500	5%	18%	32%	25%	20%
2,501 to 10,000	3%	15%	33%	31%	17%
10,001 to 20,000	5%	24%	19%	33%	19%
20,001 plus	8%	23%	19%	38%	11%
<b>Leadership</b>					
500 and less	5%	10%	39%	29%	16%
501 to 1,000	8%	16%	29%	32%	16%
1,001 to 2,500	5%	13%	16%	27%	38%
2,501 to 10,000	2%	3%	21%	41%	33%
10,001 to 20,000	4%	0%	9%	50%	36%
20,001 plus	4%	8%	23%	19%	46%
<b>Organizational change</b>					
500 and less	13%	24%	38%	13%	11%
501 to 1,000	8%	32%	42%	5%	13%
1,001 to 2,500	7%	11%	42%	29%	11%
2,501 to 10,000	2%	12%	28%	45%	14%
10,001 to 20,000	0%	14%	14%	59%	14%
20,001 plus	4%	11%	37%	26%	22%

	No Interest	Little Interest	Somewhat Interested	Interested	Very Interested
<b>Strategic planning</b>					
500 and less	3%	18%	34%	32%	13%
501 to 1,000	5%	18%	32%	26%	18%
1,001 to 2,500	2%	11%	24%	41%	22%
2,501 to 10,000	2%	7%	20%	42%	29%
10,001 to 20,000	4%	4%	18%	32%	41%
20,001 plus	4%	8%	15%	38%	35%
<b>Program evaluation</b>					
500 and less	6%	17%	56%	19%	3%
501 to 1,000	8%	22%	30%	24%	16%
1,001 to 2,500	2%	9%	33%	44%	13%
2,501 to 10,000	2%	5%	31%	45%	17%
10,001 to 20,000	4%	9%	27%	36%	23%
20,001 plus	4%	7%	30%	33%	26%
<b>Understanding and participating in the legislative process.</b>					
500 and less	5%	37%	32%	13%	13%
501 to 1,000	8%	26%	37%	24%	5%
1,001 to 2,500	4%	20%	34%	27%	14%
2,501 to 10,000	0%	14%	38%	33%	15%
10,001 to 20,000	0%	18%	50%	27%	4%
20,001 plus	15%	15%	23%	19%	27%
<b>Natural Resources/Environment</b>					
<b>Recycling options/ opportunities</b>					
500 and less	8%	39%	25%	17%	11%
501 to 1,000	8%	26%	32%	26%	8%
1,001 to 2,500	5%	17%	32%	32%	14%
2,501 to 10,000	3%	29%	34%	22%	10%
10,001 to 20,000	4%	32%	32%	32%	0%
20,001 plus	23%	23%	19%	15%	19%
<b>Solid waste disposal</b>					
500 and less	16%	37%	18%	16%	13%
501 to 1,000	21%	32%	13%	18%	16%
1,001 to 2,500	11%	18%	33%	20%	18%
2,501 to 10,000	12%	28%	40%	12%	9%
10,001 to 20,000	9%	36%	27%	23%	4%
20,001 plus	27%	31%	23%	4%	15%
<b>Drinking water</b>					
500 and less	3%	8%	16%	17%	45%
501 to 1,000	0%	10%	18%	53%	18%
1,001 to 2,500	5%	7%	12%	33%	42%
2,501 to 10,000	3%	2%	37%	30%	28%
10,001 to 20,000	0%	9%	18%	59%	14%
20,001 plus	11%	11%	18%	44%	15%

	No Interest	Little Interest	Somewhat Interested	Interested	Very Interested
<b>Storm water management</b>					
500 and less	8%	22%	28%	28%	14%
501 to 1,000	0%	18%	26%	41%	15%
1,001 to 2,500	7%	5%	17%	35%	35%
2,501 to 10,000	2%	9%	23%	40%	26%
10,001 to 20,000	0%	4%	23%	41%	32%
20,001 plus	11%	15%	11%	38%	23%
<b>Air quality</b>					
500 and less	16%	32%	35%	8%	8%
501 to 1,000	5%	39%	34%	13%	8%
1,001 to 2,500	7%	21%	32%	21%	18%
2,501 to 10,000	14%	28%	33%	21%	5%
10,001 to 20,000	4%	32%	32%	27%	4%
20,001 plus	12%	32%	20%	20%	16%
<b>Growth management</b>					
500 and less	10%	18%	42%	26%	3%
501 to 1,000	8%	18%	31%	28%	15%
1,001 to 2,500	5%	3%	20%	32%	39%
2,501 to 10,000	3%	15%	19%	33%	29%
10,001 to 20,000	4%	4%	18%	32%	41%
20,001 plus	11%	4%	22%	22%	41%

**Q-19 Both Oregon State University and the University of Oregon are planning to collaborate with several communities to engage in place-based research, outreach, and educational opportunities. Would your community be interested in partnering with university personnel in the following areas:**

	No Interest	Little Interest	Somewhat Interested	Interested	Very Interested
<b>Community based research and policy analysis with faculty.</b>					
500 and less	29%	26%	26%	19%	0%
501 to 1,000	11%	28%	36%	19%	6%
1,001 to 2,500	13%	17%	25%	31%	13%
2,501 to 10,000	13%	11%	22%	30%	24%
10,001 to 20,000	5%	0%	26%	42%	26%
20,001 plus	11%	0%	23%	46%	19%
<b>Community based research and policy analysis with students.</b>					
500 and less	42%	19%	26%	13%	0%
501 to 1,000	8%	31%	36%	19%	6%
1,001 to 2,500	18%	20%	23%	25%	14%
2,501 to 10,000	9%	13%	32%	24%	21%
10,001 to 20,000	5%	5%	32%	37%	21%
20,001 plus	11%	11%	42%	27%	8%

	<b>No Interest</b>	<b>Little Interest</b>	<b>Somewhat Interested</b>	<b>Interested</b>	<b>Very Interested</b>
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Non-paid internships for students.

500 and less	32%	29%	16%	10%	13%
501 to 1,000	8%	19%	22%	22%	28%
1,001 to 2,500	11%	9%	17%	30%	32%
2,501 to 10,000	9%	6%	18%	31%	35%
10,001 to 20,000	5%	0%	0%	47%	47%
20,001 plus	0%	11%	15%	50%	23%

Paid internships for students.

500 and less	55%	32%	6%	6%	0%
501 to 1,000	31%	40%	23%	3%	3%
1,001 to 2,500	36%	28%	21%	11%	4%
2,501 to 10,000	17%	33%	25%	13%	11%
10,001 to 20,000	10%	10%	37%	21%	21%
20,001 plus	4%	35%	23%	27%	11%

Community-based planning with faculty.

500 and less	27%	30%	27%	27%	17%
501 to 1,000	11%	20%	29%	29%	34%
1,001 to 2,500	14%	18%	30%	30%	26%
2,501 to 10,000	9%	19%	25%	24%	32%
10,001 to 20,000	5%	5%	30%	30%	40%
20,001 plus	19%	15%	23%	23%	27%